

3Q25 EARNINGS UPDATE

CANGO INC.

Execution Delivered, Upside Not Yet Priced In

SUMMARY

3Q25 Results Mark a Step-Change in Scale, Reinforcing Operational Discipline.

Cango delivered a solid third quarter that exceeded our estimates and showcased the company's strengthened execution capability. Total revenue reached US\$224.6 million, up 60.6% QoQ, driven by US\$220.9 million from bitcoin mining and net income of US\$37.3 million. Operational performance continued to scale in line with management's strategy: deployed hashrate remains at 50 EH/s, utilization consistently exceeds 90%, and the company's global footprint continues to mature as hardware upgrades translate into sustained efficiency gains. While ADR termination is not the thematic focus of this quarter, the transition to a direct NYSE listing offers clear structural advantages. It removes cross-border frictions, improves liquidity and transparency, and aligns Cango's trading profile more closely with U.S. mining benchmarks.

Mining Is the Valuation Anchor, and Updated BTC Holdings Highlight Even Deeper Undervaluation. Cango's mining franchise continues to provide a transparent, liquid, and quantifiable valuation foundation. According to Cango Group's latest weekly disclosure, as of November 27 the company holds 6,902.5 BTC, further strengthening its balance-sheet-backed downside protection. Re-running valuation scenarios with the updated figure highlights an even more pronounced gap between intrinsic asset value and current equity pricing: **Bull Case (BTC = US\$110,000):** $6,902.5 \times 110,000 = \text{US\$759 million}$, already exceeding the company's current market capitalization based on bitcoin holdings alone, before adding machine value, cash, or receivables. **Base Case (BTC = US\$90,000):** $6,902.5 \times 90,000 = \text{US\$621 million}$, covering a substantial portion of equity value even without assigning any value to the 50 EH/s mining platform or emerging AI and energy businesses. **Bear Case (BTC = US\$70,000):** $6,902.5 \times 70,000 = \text{US\$483 million}$, establishing a clear valuation floor when combined with mining machines and cash on hand. Cango produced 602.6 BTC in October with an average operating hashrate of 46.09 EH/s, again demonstrating operational stability even as industry difficulty rises. Across all scenarios—from bullish to conservative—the stock continues to trade as if only a fraction of its bitcoin reserves were reflected in the equity, suggesting that investors are pricing in minimal value for the broader mining operation.

December 2, 2025

Gelonghui Research
Chujie (Jack) Sun, CFA
Senior Research Analyst
sunchujie@guruhk.com

Yuecong (Marco) Zhang
Senior Research Analyst
zhangyuecong@guruhk.com

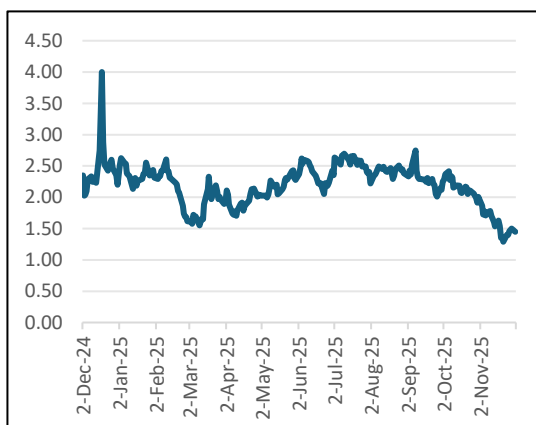
KEY DATA

Exchange: NYSE
Ticker: CANG
Current Price: \$1.45
52-Week Range: \$1.16-\$4.83
Average Volume (3M): 0.84M
Shares Outstanding (MM): 364M
Market Capitalization (\$MM): \$528M
Fiscal Year-End: December

FINANCIALS

In US\$M	FY23A	FY24	FY25E	FY26E
Revenue	240	110	668	850
EBIT	-10	25	-119	187
GAAP Net Income	-5	41	-249	179

PRICE PERFORMANCE



AI + Green Power Strategy Offers Long-Term Optionality That the Market Has Yet to

Price In. Cango's strategic roadmap—progressing from bitcoin mining, to energy access, to AI compute—mirrors paths that have historically led to structural re-ratings for early digital-infrastructure movers. The company is pursuing a differentiated model centered on distributed compute nodes, targeting small- and mid-sized enterprises with modular GPU pools rather than competing in capital-intensive hyperscale deployments. Energy-linked infrastructure is progressing as planned: green-power projects in Oman and Indonesia are expected to come online within 12–24 months, providing cost stability and power availability as AI inference workloads become increasingly energy constrained. Early pilots in compute and energy validate the feasibility of the model, executed under strict IRR and technical thresholds. When viewed alongside the scenario math above, a notable observation emerges: the market appears to be assigning virtually zero valuation to Cango's AI and green-power businesses, despite clear strategic progress and a multi-year execution roadmap. This creates an asymmetry in the equity story—mining provides a stable earnings and asset base, while AI and energy offer unpriced upside optionality.

Valuation: Discount Persists Despite Improving Fundamentals and Structural

Catalysts Ahead. Cango continues to trade at a substantial discount to U.S. mining peers, despite comparable or superior operational efficiency and a broader strategic footprint. While peers command materially higher multiples, Cango's valuation remains anchored almost exclusively to its bitcoin holdings, with limited recognition for its operating platform or long-term compute and energy strategy. Cango's shares are currently trading at US\$1.45 per share, with a market capitalization of US\$528 million. We forecast revenues of US\$668 million and US\$850 million for CY2025 and CY2026, respectively. This equates to price-to-sales (P/S) multiples of 0.8x and 0.6x, significantly below the peer group averages of 8.0x and 5.6x. **Several catalysts could contribute to a structural re-rating:** 1) broader institutional accessibility following the direct NYSE listing; 2) continued accumulation and transparency of BTC holdings; and 3) milestone execution in energy and AI, which can shift perception from “pure-play miner” toward “emerging digital-infrastructure operator.” Taken together, Cango's combination of liquid assets, high-efficiency mining operations, and unpriced strategic optionality presents a compelling risk-reward profile as the company enters its next phase of growth.

FINANCIALS AND VALUATION UPDATES

Figure 1: CANG's Monthly BTC Production.

	Number of Bitcoins Produced
Nov-24	363.9
Dec-24	569.9
Jan-25	538.2
Feb-25	472.7
Mar-25	530.1
Apr-25	470
May-25	484.5
Jun-25	450
Jul-25	650.5
Aug-25	663.7
Sep-25	616.6
Oct-25	616.6
Nov-25	602.6

Source: GLH Research; Company filings.

Figure 2: CANG's Financials 2023-2026E

Unit: Million USD	2023	2024	1Q25	2Q25	3Q25	4Q25E	2025E	2026E
Revenues	240	110	146	140	225	163	668	850
Cost of revenue	213	86	132	139	198	161	630	833
Gross profit	4	15	14	1	27	2	44	17
Sales and marketing	5	2	0	0	0	0	0	0
General and administrative	22	34	10	3	6	5	24	21
Provision for credit losses	0	0	0	1	0	1	3	4
Impairment loss from mining machines	0	0	0	257	0	0	257	0
Gain from changes in fair value of receivable for bitcoin collateral	0	0	27	-79	-23	-46	-121	-196
Research and development	4	1	0	0	0	0	0	0
Net loss (gain) on contingent riskassurance liabilities	4	-4	0	0	0	0	0	0
Net recovery on provision for credit losses	-19	-37	0	0	0	0	0	0
Impairment loss from goodwill	21	0	0	0	0	0	0	0
Loss from change in fair value of receivable for bitcoin collateral	0	3	0	0	0	0	0	0
Total operation cost and expense	250	86	170	320	181	121	792	663
(Loss) income from operations	-10	25	-24	-180	43	42	-119	187
Interest income	11	15	0	1	1	2	4	5
Interest expense	0	0	-1	-2	-7	-2	-13	-7
Foreign exchange (loss) gain, net	0	0	0	0.02	-0.12	0.02	-0.1	0.1
Other income	0	0	0	0.1	2.0	0.1	2.3	0.5
Other expenses	0	0	0	-0.1	0.0	-0.1	0	-7
Net investment income (loss)	3	1	0	0	0	0	0	0
Interest expense	-1	-0.1	0	0	0	0	0	0
Foreign exchange (loss) gain, net	0.2	0.2	0	0	0	0	0	0
Other income	4	1	0	0	0	0	0	0
Other expenses	-0.2	-0.3	0	0	0	0	0	0
Net (loss) income before income taxes	8	41	-25	-182	39	41	-126	192
Income tax (expenses) benefits	-13	-0.2	-0.4	2	-2	-3	-3	-13
Net (loss) income from continuing operations	-5	41	-25	-180	37	38	-129	179
Discontinued operations	0	0	0	0	0	0	0	0
Income/(Loss) from discontinued operations	0	0	-4	-83	0	0	-87	0
Income tax benefit (expense)	0	0	0	-33	0	0	-33	0
Net income/(Loss) from discontinued operations	0	0	-4	-115	0	0	-119	0
Net (loss) income attributable to Cango Inc.'s shareholders	-5	41	-29	-295	37	38	-249	179

Source: GLH Research; Company filings.

Figure 3: Peer Valuation Analysis.

Company	Ticker	Market Cap	Revenue			P/S			Category
			2024A	2025E	2026E	2024A	2025E	2026E	
MARA Holdings, Inc.	NASDAQ:MARA	4,466	656	963	1,158	6.8x	4.6x	3.9x	BTC Mining Companies
CleanSpark, Inc.	NASDAQ:CLSK	3,859	379	766	876	10.2x	5.0x	4.4x	BTC Mining Companies
Riot Platforms, Inc.	NASDAQ:RIOT	5,997	377	666	770	15.9x	9.0x	7.8x	BTC Mining Companies
Core Scientific, Inc.	NasdaqGS:CORZ	5,237	511	373	789	10.3x	14.0x	6.6x	BTC Mining Companies
Coinbase Global, Inc.	NASDAQ:COIN	73,568	6,293	7,439	8,701	11.7x	9.9x	8.5x	Crypto Exchange Companies
Bitdeer Technologies Group	NASDAQ:BTDR	3,176	350	596	1,210	9.1x	5.3x	2.6x	Shared Mining Platfrom
						Median	10.2x	7.2x	5.5x
						Mean	9.4x	8.0x	5.6x
Cango Inc.	NYSE:CANG	528	110	668	850	4.8x	0.8x	0.6x	

- Notes:
1. Data as of 12/2/2025.
 2. Market Caps and Revenues are in US\$ Million.
 3. Revenues are in calendar year and estimates are provided by analyst consensus on Capital IQ.

Source: GLH Research; Company filings; Capital IQ.

ABOUT THE ANALYSTS

Chujie (Jack) Sun, CFA

Senior Research Analyst

Chujie (Jack) Sun is a Senior Research Analyst at Gelonghui Research. Since 2017, Jack has served as the Investment Analyst in China Alpha Fund Management (Hong Kong) Limited, TMT Analyst in First Shanghai Group, and TMT Analyst at Gelonghui Research. Focusing on TMT sector, Chinese companies listed in the US, Hong Kong, and etc., and he specializes in both buy-side and sell-side equity research. Jack holds a B.A. in Economics from Ohio State University (Columbus) and an M.S. in Finance from City University of Hong Kong.

Yuecong (Marco) Zhang

Senior Research Analyst

Yuecong (Marco) Zhang is a Senior Research Analyst at Gelonghui Research. Marco previously held the position of Senior Research Analyst at Watertower Research, Executive Director at Valuable Capital Group's Investment Banking Department, Vice President at Guosen Securities (HK), and Senior Associate at Roth Capital Partners, where he completed more than 35 transactions, including IPOs, follow-on offerings, and M&A, with a total transaction value of more than US\$3.5 Billion+ for mid-cap companies from China and the US. During his time at Roth, he led six NASDAQ and NYSE IPOs for Chinese clients, with a total transaction value of more than US\$260 Million. Marco holds a B.S. in Financial Management from North China Electric Power University and an M.S. in Applied Finance from Pepperdine University.

DISCLOSURES

Gelonghui Research ("GLH") is a professional publisher of investment research reports on public companies and, to a lesser extent, private firms ("the Companies"). GLH provides investor-focused content and digital distribution strategies designed to help companies communicate with investors.

GLH is not a FINRA registered broker/dealer or investment adviser and does not provide investment banking services. This report is not disseminated in connection with any distribution of securities and is not an offer to sell or the solicitation of an offer to buy any security. GLH operates as an exempt investment adviser under the so called "publishers' exemption" from the definition of investment adviser under Section 202(a)(11) of the Investment Advisers Act of 1940. GLH does not provide investment ratings/recommendations or price targets on the companies it reports on. Readers are advised that the research reports are published and provided solely for informational purposes and should not be construed as an offer to sell or the solicitation of an offer to buy securities or the rendering of investment advice. The information provided in this report should not be construed in any manner whatsoever as personalized advice. All users and readers of GLH's reports are cautioned to consult their own independent financial, tax and legal advisors prior to purchasing or selling securities.

Statements included in this report may constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Any statements that express or involve discussions with respect to predictions, expectations, beliefs, plans, projections, objectives, goals, assumptions or future events or performance are not statements of historical fact and may be "forward looking statements". Such statements are based on expectations, estimates and projections at the time the statements are made and involve many risks and uncertainties such as competitive factors, technological development, market demand and the company's ability to obtain new contracts and accurately estimate net revenues due to variability in size, scope and duration of projects, and internal issues, which could cause actual results or events to differ materially from those presently anticipated.

The analyst who is principally responsible for the content of this report has represented that neither he/she nor members of his/her household have personal or business-related relationships to the subject company other than providing digital content and any ancillary services that GLH may offer. Unless otherwise indicated, GLH intends to provide continuing coverage of the covered companies. GLH will notify its readers through website postings or other appropriate means if GLH determines to terminate coverage of any of the companies covered.

GLH is being compensated for its research by the company which is the subject of this report. GLH may receive up to US\$200,000 in total within a year for research and potentially other services from a given client and is required to have at least a 1-year commitment. None of the earned fees are contingent on, and GLH's client agreements are not cancellable for the content of its reports. GLH does not accept any compensation in the form of warrants or stock options or other equity instruments that could increase in value based on positive coverage in its reports. GLH or an affiliate may seek to receive compensation for non-research services to covered companies, such as charges for presenting at sponsored investor conferences, distributing press releases, advising on investor relations and broader corporate communications and public relations strategies as well as performing certain other related services ("Ancillary Services"). The companies that GLH covers in our research are not required to purchase or use Ancillary Services that GLH or an affiliate might offer to clients.

The manner of GLH's potential research compensation and Ancillary Services to covered companies raise actual and perceived conflicts of interest. GLH is committed to manage those conflicts to protect its reputation and the objectivity of employees/analysts by adhering to strictly-written compliance guidelines. The views and analyses included in our research reports are based on current public information that we consider to be reliable, but no representation or warranty, expressed or implied, is made as to their accuracy, completeness, timeliness, or correctness. Neither we nor our analysts, directors, officers, employees, representatives, independent contractors, agents or affiliate shall be liable for any omissions, errors or inaccuracies, regardless of cause, foreseeability or the lack of timeliness of, or any delay or interruptions in the transmission of our reports to content users. This lack of liability extends to direct, indirect, incidental, exemplary, compensatory, punitive, special or consequential damages, costs, expenses, legal fees, losses, lost income, lost profit or opportunity costs. All investment information contained herein should be independently verified by the reader or user of this report. For additional information, all readers of this report are encouraged to visit GLH's website <https://www.gelonghui.com>.