

## Real Estate | Company

Bringing China to the World

20 April 2018

# Outperform **Unchanged**

Market Date: 10 April 2010	
Market Data: 19 April 2018	
Closing Price (HK\$)	29.20
Price Target (HK\$)	32.51
HSCEI	12,240
HSCCI	4,487
52-week High/Low (HK\$)	34.45/19.86
Market Cap (USD Mn)	25,785
Market Cap (HK\$ Mn)	202,385
Shares Outstanding (Mn)	6,931
Exchange Rate (RMB-HK\$)	1.25
Price Performance Chart:	



Source: Bloomberg

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#### **Related Reports**

Sturdy build, Mar21, 2018 Development potential, Jan9, 2018 Building momentum, Oct16,2017

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# **Accelerating sales**

# CHINA RESOURCES LAND LTD (1109 HK)

Financial summary and valuation										
	2016	2017	2018E	2019E	2020E					
Revenue (HK\$m)	109,328	118,588	143,069	175,290	215,006					
YOY (%)	6%	8%	21%	23%	23%					
Underlying Net income (HK\$m)	16,270	19,160	24,196	29,681	34,858					
YOY (%)	14%	18%	26%	23%	17%					
EPS (HK\$)	2.81	3.32	4.53	4.93	5.68					
Core EPS (HK\$)	2.35	2.76	3.49	4.28	5.03					
ROE (%)	14.0%	14.8%	15.7%	16.7%	17.1%					
Net Gearing (%)	24%	36%	38%	38%	38%					
Dividend Yield (%)	2.4%	3.3%	4.2%	5.1%	6.0%					
P/E (x)	12.4	10.6	8.4	6.8	5.8					
P/B (x)	1.1	1.4	1.2	1.1	0.9					

Core EPS is calculated as if all non-recurring items are excluded. P/E is calculated as closing price divided by each year's core EPS.

State-owned developer CR Land achieved contract sales from self-operated projects of Rmb32.2bn in 1Q18 (+6% YoY, vs sector average of 30% YoY), with March sales of Rmb15.5bn (+30% YoY, vs sector average of 10% YoY). CR Land has also started to disclose gross contract sales data this year, reporting 1Q18 sales of Rmb36.2bn. The company guided full-year sellable resources at Rmb310bn (+40% YoY) and a 2018 sales target of Rmb183bn (+20% YoY), of which it expects 1Q18 to account for c.10% of supply and 2-3Q18 to account for 70%. Thus, we expect to encouraging monthly sales growth in coming months. We maintain our EPS forecasts of HK\$4.53 in 18E (+36.5% YoY, HK\$4.93 in 19E (+8.8% YoY) and HK\$5.68 in 20E (+15.2% YoY), as well as our target price of HK\$32.51. Maintain Outperform.

Land replenishment. Cost of land attributable to CR Land was Rmb65bn in 17A, while total capital expenditure amounted to Rmb76.3bn. By assuming a similar cash collection rate in 18E, we estimate the company's land cost may reach Rmb70.0bn while keeping operating cash flow flat. In 1Q18A, the company added 14 projects in 10 cities within existing coverage, mainly in core tier-1&2 cities in which it has an established presence (including Shenzhen, Shanghai, Guangzhou and Hangzhou). Cost of land attributable to the firm reached Rmb23.0bn, of which a large-sized residential and commercial project located in the central area of Shandong provincial capital Jinan accounted for nearly Rmb10.0bn. At present, total sellable land reserves attributable to CR Land reached 38msgm with average floor cost of Rmb5,500 per sqm (32% of current average selling price (ASP)). In terms of geographical breakdown, tier-2 cities account for 68% of the firm's landbank, while tier-3 cities account for 21%, tier-1 cities contribute 7% and tier-4 cities for 4%.

Investment portfolio. The company's investment properties maintained a steady pace of growth, with rental income of Rmb2.2bn in 1Q18A (+26% YoY, vs 21% in 17A). As of end-2017, investment properties in operation total 6.9mn sqm of gross floor area (GFA), including 16 MIXc malls and 11 Hi5/MIXc One. The company scheduled eight new mall openings in 2018 and expects the total number of malls in operation to reach 48 by 2020, with another 18 new malls in its pipeline after 2020.

Balance sheet. The company's net gearing rose from 24% at end-2016 to 36% at end-2017, with total interest-bearing debt of HK\$126bn and net debt of HK\$62bn, while average borrowing cost continued to decline from 4.2% in 16A to 4.2% in 17A. The company suspended new issues of foreign currencydenominated debt from 2014, with foreign currency debt declining from 57% of overall debt in 14A to 23% in 17A. Moreover, CR Land issued Rmb5.0bn in medium-term notes in the interbank market in each of 16A and 17A, and issued a further Rmb10.0bn in medium-term notes in March and April this year, at lower financing cost than most of its peers in the same period.

Maintain Outperform. The company's unbooked revenue amounted to Rmb127bn at end-2017 with gross margin as high as 43%. We like the firm for its strong development and investment properties capability, as well as its prime assets in higher-tier cities, and the security of its state-backing. The company currently trades at 8.4x 18E PE, 1.2x 18E PB, or 30% discount to NAV. We maintain our target price at HK\$32.51. With 11% upside, we maintain our Outperform recommendation.



大型国有内地开发商华润置地首季实现合约销售额 322 亿元人民币,同比去年仅微增6%(板块平均增速 30%),但三月单月的销售金额增至 155 亿,同比增速加快至 30%(板块平均增速 10%)。为更大程度上实现与同业的比较,公司今年开始不仅公布自己操盘项目的销售金额,同时也将参股但不操盘项目的销售一并纳入,按此口径首季的合约销售金额为 362 亿元。此前在三月底的业绩发布会上,公司表示今年整体可售货源 3100 亿元(同比增长 40%),销售目标 1830 亿(同比增 20%),但首季仅占全年供货的约 10%,70%的供货会集中在二三季度,意味着未来一段时间月度销售数据可期。

公司去年土地购置权益金额 650 亿,多数在当年付清,留待今年支付的仅 66 亿元人民币,其他包括建安和各种税费在内的资本开支总额 763 亿。按照与去年相仿的现金回款率计算,我们估计公司今年在保持经营现金流打平的情况下仍有约 700 亿元可用于土地购置。今年首季,公司在 10 个城市总计购入 14 个新项目,没有进入新的城市,全部都在公司已有项目的核心一二线城市(包括深圳,上海,广州,杭州等)。权益土地金额 230 亿,其中位于济南中心城区的体量超过百万平米商住项目即占到了近百亿投资。公司目前可供开发销售的权益土地储备面积 3800 万方,平均成本 5500 元,占当期销售均价的 32%。主要集中在 60 个城市,其中,二线城市占比 68%,三线城市占比 21%,一线城市和四线城市分别占 7%和 4%。

同期,公司商业物业租赁业务亦继续维持稳健增长。首季实现租金收入 21.65 亿元人民币,较去年同期增长 26%(17 年全年的租金收入增速为 21%)。截至 2017 年末,公司运营中的投资物业总建面达 690 万平米,已开业万象城 16 个,五彩城/万象汇 11 个。公司 2018 年计划还将新开业 8 个购物中心。此外,公司预计到 2020 年落成购物中心共计 48 个,之后还有 18 个购物中心会陆续建成。

2017 年底,公司净权益负债比约 36%(16 年底 24%),总负债规模和净负债规模分别 为 1260 亿港元和 620 亿港元,平均融资成本 15-17 年分别为 4.63%,4.23%和 4.16%,公司自 14 年以后没有再发过美元债,有效控制外债比例逐年下降(14-17 年底分别为 57%,45%,26%和 23%)。公司于 16 和 17 年分别于中国银行间市场发行人民币中期票据各 50 亿元人民币,今年 3-4 月间又发行了总计 100 亿元人民币的中期票据,其中 3 月份发行的 60 亿元三年期票据利率为 5.38%,4 月份发行的 5 亿人民币三年期票据利率为 4.98%,35 亿人民币五年期票据利率为 5.23%。仍较同期多数同业的发债成本为低。

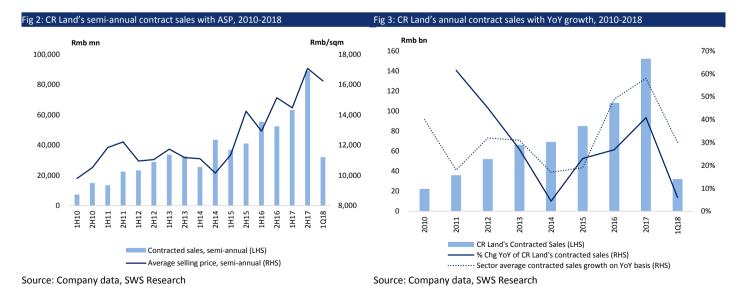
重申增持评级。公司 17 年底已售未结收入达 1270 亿元人民币,毛利率高达 43%左右。我们看好公司开发和出租物业的双轮驱动模式以及高阶城市的区域分布,国企背景亦带来安全边际。公司目前估值仅相当于 18 年 8.4 倍 PE, 1.2 倍 PB,净资产值折价 30%,作为盈利稳健增长可见度高的国企开发商,仍具备吸引。我们维持目标价 32.51 港元不变,较当前股价有 11%上行空间,重申华润置地增持评级。

# **Accelerating sales**

State-owned developer CR Land achieved contract sales of Rmb32.2bn from self-operated projects in 1Q18 (+6% YoY, vs sector average of 30% YoY), with March sales of Rmb15.5bn (+30% YoY, vs sector average of 10% YoY). CR Land has also started to disclose gross contract sales data this year, reporting 1Q18 sales of Rmb36.2bn.

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	M	onthly Contract Sa	ales	%	Chg YoY, Month	nly		% Chg YoY, YTD	
Listcos	2018-1	2018-2	2018-3	2018-1	2018-2	2018-3	2018-1	2018-2	2018-3
China Jinmao	16,652	13,963	8,052	745%	570%	46%	745%	655%	304%
China Aoyuan	4,050	4,056	5,505	140%	93%	143%	140%	114%	125%
Logan	4,210	4,050	7,640	108%	100%	120%	108%	104%	111%
(WG	5,560	4,128	5,060	155%	128%	35%	155%	143%	90%
Gunac	22,180	19,110	30,830	173%	88%	38%	173%	126%	78%
SCE .	4,108	3,903	3,612	123%	95%	23%	123%	108%	71%
uture Land	10,284	8,750	18,835	110%	67%	45%	110%	88%	64%
antasia	1,620	1,405	1,521	101%	96%	18%	101%	99%	62%
Shimao	10,021	7,102	15,790	96%	36%	54%	96%	66%	60%
Times	3,053	3,002	4,725	172%	83%	19%	172%	119%	60%
Powerlong	2,068	1,952	2,621	37%	88%	48%	37%	58%	54%
A-share Poly	31,649	21,647	33,636	106%	61%	18%	106%	85%	51%
Evergrande	64,360	48,140	49,370	73%	54%	28%	73%	64%	51%
R&F	6,510	5,840	11,770	75%	42%	45%	75%	58%	51%
Sino-ocean land	3,520	4,500	8,020	83%	19%	26%	83%	41%	33%
Country Garden	69,160	54,680	64,130	42%	41%	1%	42%	42%	25%
Central China	1,673	1,366	2,619	35%	-20%	47%	35%	3%	20%
CR Land	11,170	7,600	17,400	9%	-9%	47%	9%	1%	19%
Merchant Shekou	11,760	7,243	12,309	77%	-18%	11%	77%	23%	18%
CIFI	10,100	6,820	10,200	17%	24%	12%	17%	19%	17%
COLI	20,661	13,194	18,810	30%	10%	5%	30%	22%	15%
<b>Yuexiu</b>	3,039	1,651	5,302	-14%	25%	27%	-14%	-3%	11%
/anke	67,980	35,600	50,680	41%	-8%	-20%	41%	20%	3%
ongfor .	16,020	13,250	14,750	33%	7%	-21%	33%	20%	2%
/uzhou	2,758	3,053	4,543	34%	2%	-11%	34%	15%	2%
Agile	6,990	5,560	8,850	51%	-13%	-14%	51%	14%	1%
Greentown	4,800	2,900	7,400	41%	-29%	-13%	41%	3%	-6%
Gemdale	8,110	4,590	13,410	7%	-46%	-22%	7%	-21%	-21%
BCL	4,060	1,840	2,620	-35%	-2%	-42%	-35%	-28%	-33%
Total/Average	428.126	310.895	440.009	60%	31%	10%	60%	46%	30%

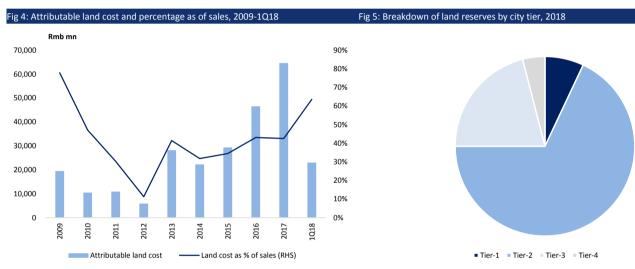


## Land replenishment

Cost of land attributable to CR Land was Rmb65bn in 17A, while total capital expenditure amounted to Rmb76.3bn. By assuming a similar cash collection rate in 18E, we estimate the company's land cost may reach Rmb70.0bn while keeping operating cash flow flat.

In 1Q18A, the company added 14 projects in 10 cities within existing coverage, mainly in core tier-1&2 cities in which it has an established presence (including Shenzhen, Shanghai, Guangzhou and Hangzhou). Cost of land attributable to the firm reached Rmb23.0bn, of which a large-sized residential and commercial project located in the central area of Shandong provincial capital Jinan accounted for nearly Rmb10.0bn.

At present, total sellable land reserves attributable to CR Land reached 38msqm with average floor cost of Rmb5,500 per sqm (32% of current average selling price (ASP)). In terms of geographical breakdown, tier-2 cities account for 68% of the firm's landbank, while tier-3 cities account for 21%, tier-1 cities contribute 7% and tier-4 cities for 4%.



Source: Company data, SWS Research Source: Company data, SWS Research

# **Investment portfolio**

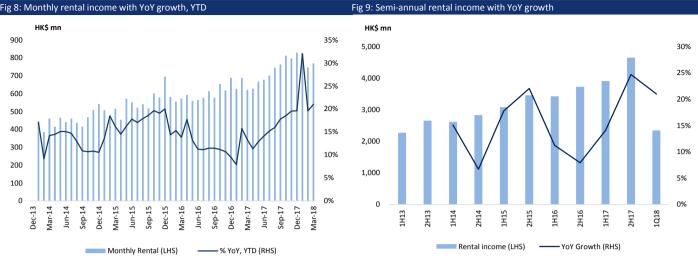
The company's investment properties maintained a steady pace of growth, with rental income of Rmb2.2bn in 1Q18A (+26% YoY, vs 21% in 17A).

As of end-2017, investment properties in operation total 6.9mn sqm of gross floor area (GFA), including 16 MIXc malls and 11 Hi5/MIXc One.

The company scheduled eight new mall openings in 2018 and expects the total number of malls in operation to reach 48 by 2020, with another 18 new malls in its pipeline after 2020.

Fig 6: CR Land's products seri	es	
Products Series	Positioning	Size ('000 sqm)
Mixc	Large-scale high-end complex	300-400
Mixc One	Large-scale mid- to high-end shopping centre	50-150
Hi5	Mid-scale community shopping centre	50-100
Source: Company data, SW	S Research	

Fig 7: Shopping malls in the company's pipeline										
By yearend	2016	2017	2018	2019						
No. of malls	23	27	35	44						
GFA	2.8	3.4	4.5	5.5						



Note: Rental income in Dec-17 was based on our estimates.

Source: Company data, SWS Research

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Fig 10: Schedule	d shopping ı	mall openin	gs									
<b>Product Series</b>						Cities	with scheduled	openings				
Mixc mall		Shenzhen	Hangzhou	Shenyang	Chengdu, Nanning		Zhengzhou, Chongqing, Wuxi	Qingdao, Hefei, Ganzhou	Wenzhou	Shanghai, Shenzhen, Taizhou	Shenzhen, Xiamen, Jinan, Taiyuan, Nantong, Liuzhou	Shijiazhuang, Guilin, Ningbo
Hi5 mall					Beijing		Ningbo, Hefei, Shanghai					
Mixc One mall								Shenyang, Changsha, Zibo	Rizhao	Beijing	Hangzhou, Chongqing	Suzhou, Kunshan, Linyi, Hefei, Harbin
Other malls	Shanghai			Beijing								
Year	Before	2004	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019

Source: Company data, SWS Research

## **Balance sheet**

The company's net gearing rose from 24% at end-2016 to 36% at end-2017, with total interest-bearing debt of HK\$126bn and net debt of HK\$62bn, while average borrowing cost continued to decline from 4.2% in 16A to 4.2% in 17A.

The company suspended new issues of foreign currency-denominated debt from 2014, with foreign currency debt declining from 57% of overall debt in 14A to 23% in 17A.

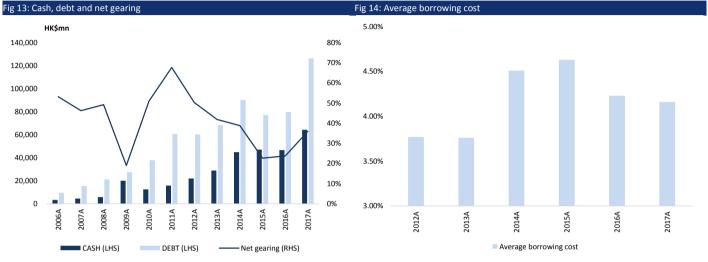
Moreover, CR Land issued Rmb5.0bn in medium-term notes in the interbank market in each of 16A and 17A, and issued a further Rmb10.0bn in medium-term notes in March and April this year, at lower financing cost than most of its peers in the same period.

Fig 11: Offshore bonds issued	g 11: Offshore bonds issued by CR Land											
Currency	Start Date	Due date	Amount (mn)	Tenor	Yield (%)							
US\$	May-11	May-16	1,000	5	4.63							
			400	5	4.48							
US\$	Feb-14	Feb-19	50	5	4.63							
			350	5	4.41							
US\$	Feb-14	Feb-24	700	10	6.03							
HK\$	Oct-14	Oct-29	3,500	15	6.11							



Fig 12: Onshore medium-term	notes issued by CR Land				
Currency	Start Date	Due date	Amount (mn)	Tenor	Yield (%)
RMB	May-16	May-19	2,000	3	3.36
RMB	May-16	May-21	3,000	5	3.70
RMB	Jul-17	Jul-20	3,800	3	4.55
RMB	Jul-17	Jul-22	1,200	5	4.70
RMB	Mar-18	Mar-21	6,000	3	5.38
RMB	Apr-18	Apr-21	500	3	4.98
RMB	Apr-18	Apr-23	3,500	5	5.23

Source: Bloomberg, Company data, SWS Research



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# **Maintain Outperform**

The company's unbooked revenue amounted to Rmb127bn at end-2017 with gross margin as high as 43%. We like the firm for its strong development and investment properties capability, as well as its prime assets in higher-tier cities, and the security of its state-backing.

The company currently trades at 8.4x 18E PE, 1.2x 18E PB, or 30% discount to NAV. We maintain our target price at HK\$32.51. With 11% upside, we maintain our Outperform recommendation.

Company	Code	Market Cap	Rating	Target price	ce PE (x) PB (x) NAV		NAV Disc	17A Dividend	Sha Perfor					
		(HK\$bn)		(HK\$)	17E	18E	19E	17E	18E	19E		yield	2017	2018
COLI	688 HK	291	Hold	28.58	8.5	7.6	6.5	1.1	1.0	0.9	-26%	3.0%	25%	6%
Country Garden	2007 HK	345	Outperform	17.98	11.5	9.7	7.7	3.0	2.4	2.0	-12%	2.1%	248%	7%
CR land	1109 HK	202	Outperform	32.51	10.6	8.4	6.8	1.4	1.2	1.1	-28%	3.3%	36%	27%
Longfor	960HK	139	Outperform	27.50	11.8	9.4	7.5	1.6	1.4	1.2	-14%	2.7%	106%	20%
Shimao	813 HK	72	Hold	21.02	8.8	7.3	6.1	1.1	1.0	0.9	-19%	4.7%	73%	25%
Sino-ocean	3377 HK	43	Outperform	6.84	8.8	7.1	5.9	0.6	0.6	0.5	-55%	5.7%	60%	4%
KWG	1813 HK	35	Hold	10.62	8.2	6.8	6.2	1.1	0.9	0.8	-21%	4.4%	128%	22%
Poly Ppty	119 HK	14	Outperform	4.75	9.4	4.9	4.1	0.5	0.4	0.4	-53%	3.6%	58%	-9%
Yuzhou	1628 HK	23	Outperform	5.88	6.3	5.2	4.2	1.3	1.1	1.0	-34%	4.8%	74%	34%
					93	7.4	6.1	13	1 1	1.0	-29%	3.8%	90%	15%

Source: Bloomberg, Company data, SWS Research



# **Financials**

**Figure 1: Forecast Income Statement** 

HK\$m	2012A	2013A	2014A	2015A	2016A	2017A	2018E	2019E	2020E
Revenue	44,364	71,389	89,705	103,393	109,328	118,588	143,069	175,290	215,006
Property Sales Revenue	38,522	64,818	81,759	93,536	98,727	104,559	126,966	156,760	193,633
Rental Income	3,720	3,960	4,673	5,685	6,267	7,403	8,884	10,661	12,793
Hotel management revenue		662	810	969	985	1,381	1,450	1,522	1,598
Construction & Decoration	2,122	1,949	2,463	3,202	3,348	5,245	5,770	6,347	6,981
Cost of Sales	(27,667)	(51,282)	(62,351)	(71,095)	(72,439)	(70,851)	(83,072)	(107,294)	(136,673)
Gross Profit	16,697	20,107	27,353	32,298	36,889	47,737	59,997	67,996	78,333
Revaluation gains	4,001	7,168	4,967	4,602	4,831	5,980	9,569	5,980	6,040
Other Income	763	765	1,139	2,556	2,589	1,786	1,804	1,822	1,840
Distribution expenses	(1,902)	(2,106)	(3,071)	(3,306)	(3,245)	(3,898)	(4,678)	(5,379)	(6,186)
Administrative expenses	(1,809)	(1,820)	(2,253)	(3,006)	(3,083)	(4,219)	(4,852)	(5,580)	(6,138)
EBIT	17,750	24,115	28,135	33,145	37,980	47,386	61,840	64,839	73,890
Profits of JCEs	414	309	62	298	601	236	240	245	250
Finance Costs	(670)	(146)	(832)	(923)	(193)	(1,527)	(2,004)	(2,218)	(2,440)
Profit before tax	17,494	24,278	27,366	32,520	38,387	46,094	60,076	62,866	71,700
Tax expense	(6,298)	(9,091)	(10,887)	(13,142)	(15,888)	(20,686)	(26,192)	(26,063)	(29,543)
Inc tax	(3,190)	(3,946)	(4,680)	(5,838)	(10,807)	(10,982)	(15,019)	(15,716)	(17,925)
LAT	(2,090)	(2,690)	(4,247)	(5,720)	(6,631)	(10,214)	(11,173)	(10,346)	(11,618)
Deferred	(1,018)	(2,455)	(1,960)	(1,584)	1,551	511			
Profit for the year	11,196	15,187	16,479	19,378	22,499	25,409	33,884	36,803	42,157
Minority interests	(628)	(491)	(1,338)	(1,850)	(2,998)	(2,392)	(2,512)	(2,637)	(2,769)
Profit attr. to shareholders	10,568	14,696	15,141	17,528	19,501	23,017	31,373	34,166	39,388
Dividends paid	1,952	2,547	3,335	3,975	4,879	6,702	8,464	10,382	12,193
Core earnings	7,249	9,442	11,921	14,210	16,270	19,160	24,196	29,681	34,858
Basic EPS (HK\$ cents)	182	252	260	259	281	332	453	493	568
Diluted EPS (HK\$ cents)	182	252	259	259	281	332	453	493	568
Core EPS (HK\$ cents)	125	162	204	210	235	276	349	428	503
DPS (HK\$ cents)	33.6	43.7	49.5	57.4	70.4	96.7	122.1	149.8	175.9

Source: Company data, SWS Research

Figure 2: Forecast Balance Sheet

HKŞM	2012A	2013A	2014A	2015A	2016A	201/A	2018E	2019E	2020E
Pre-paid land premiums	300	2,470	744	301	405	930	977	1,026	1,077
Investment property	44,357	60,438	79,240	89,550	95,141	118,683	133,036	142,007	151,067
PP&E	4,972	5,900	6,961	7,207	9,031	9,831	10,814	11,895	13,085
Others	4,513	5,381	6,857	15,089	24,522	45,483	50,159	50,661	51,168
Non-current assets	54,142	74,188	93,802	112,147	129,100	174,928	194,987	205,589	216,397
Properties under development	136,790	161,517	186,402	193,103	195,663	267,360	294,509	334,907	381,423
Cash and cash equivalents	21,953	28,923	44,857	47,058	46,674	64,323	69,047	70,567	68,917
Receivable	13,033	29,594	27,590	27,667	44,291	50,269	53,787	57,552	61,581
Others	2,336	7,401	9,628	17,642	11,316	17,687	18,925	20,250	21,667
Current assets	174,112	227,436	268,477	285,470	297,944	399,638	436,268	483,277	533,588
Total assets	228,254	301,624	362,279	397,616	427,045	574,566	631,255	688,866	749,985
Share capital and premiums	583	583	583	693	693	693	693	693	693
Reserves	68,526	84,690	105,048	114,881	115,744	142,394	165,303	189,087	216,281
Majority interests	69,109	85,273	105,631	115,574	116,438	143,087	165,996	189,780	216,975
Minority interests	7,391	8,900	11,492	16,914	22,721	29,335	30,215	31,122	32,056
Total equity	76,500	94,173	117,123	132,488	139,159	172,423	196,212	220,902	249,030
Borrowings	39,885	44,306	44,568	47,513	46,734	68,444	80,444	85,444	90,444
Senior notes	7,735	7,755	23,113	15,342	15,343	15,203	15,203	15,203	15,203
Medium-term notes					5,686	11,935	16,935	21,935	26,935
Deferred Tax	5,188	7,934	9,924	11,369	12,421	14,676	15,410	16,181	16,990
Others		1,958	3,099	1,983	3,594	5,049	236	237	238
Non-current liabilities	52,808	61,954	80,704	76,207	83,778	115,308	128,229	139,000	149,810
Advanced sales proceeds	51,631	73,980	81,497	96,316	105,663	142,806	157,086	172,795	190,075
Payable	23,910	36,100	45,683	52,193	58,645	76,595	80,425	84,447	88,669
Borrowings	5,283	16,256	21,219	6,416	11,988	30,213	31,413	32,625	32,035
Senior notes				7,774		481			
Tax payable	6,745	8,355	9,267	15,526	16,302	23,463	24,636	25,868	27,161
Others	11,377	10,806	6,785	10,697	11,509	13,276	13,253	13,229	13,204
Current liabilities	98,946	145,497	164,452	188,922	204,108	286,835	306,814	328,964	351,145
Total liabilities	151,754	207,451	245,156	265,129	287,886	402,143	435,043	467,964	500,955
Total equity and liabilities	228,254	301,624	362,279	397,616	427,045	574,566	631,254	688,866	749,985

Figure 3: Forecast Cash Flow Statement

HK\$m	2012A	2013A	2014A	2015A	2016A	2017A	2018E	2019E	2020E
Cash generated from/(used in) operations	20,810	12,150	18,736	17,174	17,602	(5,436)	13,800	17,940	19,734
Others	(4,416)	(6,063)	(8,326)	(11,043)	(13,181)	(15,158)	(16,674)	(18,341)	(20,175)
Net cash generated from operating activities	16,394	6,087	10,410	6,131	4,421	(20,594)	(2,874)	(401)	(441)
Acquisitions	(3,817)	(5,772)	(8,872)	(3,802)	(1,901)	(951)	(475)	(238)	(119)
Others	(1,490)	(6,893)	(4,672)	(2,336)	(1,635)	(2,453)	(2,943)	(589)	(118)
Net cash generated from Investing activities	(5,307)	(12,665)	(13,544)	(6,138)	(3,536)	(3,403)	(3,419)	(826)	(237)
Proceeds from issuance of shares	0	0	0	110	0	0	0	0	0
Proceeds from placement of shares				17,000					
Proceeds of CB issuance									
Proceeds of senior notes issuance	(18)	20	15,358	2	(2,087)	6,590	4,519	5,000	5,000
Net borrowings	(7,803)	15,395	5,225	(11,858)	4,793	39,935	13,200	6,212	4,410
Repurchase of CB									
Senior notes payback									
Others	2,005	(1,952)	(2,547)	(3,335)	(3,975)	(4,879)	(6,702)	(8,464)	(10,382)
Net cash generated from financing activities	(5,816)	13,463	18,036	1,919	(1,269)	41,646	11,017	2,748	(972)
Increase in cash and cash equivalents	5,271	6,885	14,902	1,912	(384)	17,649	4,724	1,520	(1,650)
Cash and cash equivalents at beginning of year	15,792	21,953	28,923	44,857	47,058	46,674	64,323	69,047	70,567
Exchange losses on cash and cash equivalents	890	86	1,032	289		(1)			
Cash and cash equivalents at end of the year	21,953	28,923	44,857	47,058	46,674	64,323	69,047	70,567	68,917

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