HONG KONG

12 HK	Underpe	erform
Price (at 07:59, 24 Jul 2015 GM	T) HK\$	52.40
Valuation - DCF	HK\$	58.47
12-month target	HK\$	44.89
Upside/Downside	%	-14.3
12-month TSR	%	-12.2
Volatility Index		Low
GICS sector	Rea	al Estate
Market cap	HK\$m	173,182
Market cap	US\$m	22,621
Free float	%	14
30-day avg turnover	US\$m	19.1
Number shares on iss	ue m	3,305
	Price (at 07:59, 24 Jul 2015 GM* Valuation - DCF 12-month target Upside/Downside 12-month TSR Volatility Index GICS sector Market cap Market cap Free float 30-day avg turnover	Price (at 07:59, 24 Jul 2015 GMT) Valuation - DCF 12-month target Upside/Downside 12-month TSR Volatility Index GICS sector Market cap Market cap HK\$m Market cap US\$m Free float 30-day avg turnover HK\$S

Investment fundamentals

Year end 31 Dec		2014A	2015E	2016E	2017E
Revenue	m	23,371	27,874	24,007	24,888
EBIT	m	6,542	6,876	6,646	8,205
EBIT growth	%	13.6	5.1	-3.3	23.5
Reported profit	m	16,752	9,243	10,339	12,166
Adjusted profit	m	9,292	9,243	9,906	11,827
EPS rep	HK\$	5.24	2.96	3.16	3.72
EPS rep growth	%	0.8	-43.6	7.0	17.7
EPS adj	HK\$	2.93	2.95	3.03	3.62
EPS adj growth	%	-0.9	0.8	2.8	19.4
PER rep	Х	10.0	17.7	16.6	14.1
PER adj	Х	17.9	17.8	17.3	14.5
Total DPS	HK\$	1.01	1.11	1.11	1.11
Total DPS growth	%	21.5	9.8	0.0	0.0
Total div yield	%	1.9	2.1	2.1	2.1
ROA	%	2.1	2.2	2.1	2.4
ROE	%	4.0	3.8	4.0	4.6
EV/EBITDA	Х	15.3	15.7	15.2	13.4
Net debt/equity	%	14.5	9.4	4.2	-2.2
P/BV	Х	0.7	0.6	0.6	0.6

12 HK rel HSI performance, & rec history



Note: Recommendation timeline - if not a continuous line, then there was no Macquarie coverage at the time or there was an embargo period.

Source: FactSet, Macquarie Research, July 2015
(all figures in HKD unless noted)

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27 July 2015

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Macquarie Capital Securities Limited

Henderson Land

Short-term gain?

Event

We estimate there could be potential one-off value of HK\$6.45/sh (see fig 1) unlocked if Henderson Land (HEND) is to undergo a restructuring by declaring a distribution by specie on its Hong Kong & China Gas (3 HK, HK\$15.82, Outperform, TP: HK\$19.00, Gary Chiu). Over the past three months, Chairman Lee has accelerated (~30% volume traded, Fig 5) HEND share repurchases in the open market. The Lee family now owns 71.04% of HEND, up from 69.30% at the end of 2014. We noted that the effective ownership of HKCG by Lee family reached 29.49%, close to the lowest boundary of 30% being a controlling shareholder. In this report, we conduct a scenario analysis for a potential restructuring.

Impact

- What could be the scenario? If Chairman Lee further increases his stake in HEND to 72.27%, his *indirect* stake on HKCG will reach 30%. Should HEND declare special dividends by way of distribution in specie of HKCG shares to existing shareholders of HEND, every HEND shareholder will be entitled to a 1.45x shares of HKCG shares. He will change from *indirectly to directly* own 30% of HKCG with a controlling influence. This could result a one-off gain by removing the holding discount of HKCG valuation under HEND.
- Unveiling the picture of share purchases. Since end-2010, Chairman Lee has increased his stake in HEND by 16.3ppt to 71.0%, with the major action of exercising HK\$10bn worth of 172.4m warrants (~6% stake) in April 2011. Total purchases from the open market reached HK\$13.4bn. The weighted average prices for share purchase during 2013-15 were HK\$40.5, HK\$44.8 and HK\$54.2 respectively. Over the last three months, share purchase by the chairman accounted for 30% of turnover, versus 11% during 2014 and 7M15.
- Risk of long term pain. Earlier this January, Chairman Lee commented that there was no intention for company restructuring. He believes restructuring could only provide one-off upside up to 20% but that the gains would eventually be wiped out. Instead, he would prefer for the company business to grow gradually. We agree, and the distribution by specie of HKCG could result to a loss of stable income stream and growing business of HEND. Improvement in property operation, in terms of faster farmland conversion and asset turnover, are more important for HEND to re-rate, in our view.
- Utility the best performing business. Out of its three major businesses, share of net profits from HKCG (utility business) delivered the highest growth, 11%, to HK\$2.8bn in 2014, followed by 7% growth from property leasing and a 14% decline in property sales. It contributed 30% of 2014 HEND's earnings and provided attributable dividends of HK\$1.4bn.

Earnings and target price revision

No change.

Price catalyst

- 12-month price target: HK\$44.89 based on a Sum of Parts methodology.
- Catalyst: 1H15 results reporting in late August

Action and recommendation

 We retain our Underperform rating. HEND currently trades at 0.73x PB and 17.8x 2015E PE.

Analysis

Potential one-off gain of HK\$6.45/sh from corporate restructuring

We noted that Chairman Lee accelerated (~30% volume traded, Fig 5) the increase of his stake in HEND in the open market. The Lee family now owns 71.04% of HEND, up from 69.30% at the end of 2014. We noted that the effective ownership of Hong Kong & China Gas by the Lee family reached 29.49%, close to the lowest boundary of 30% being a controlling shareholder. If Chairman Lee further increases his stake on HEND to 72.27%, his *indirect* stake in HKCG will reach 30%.

If the company announces a special dividend by way of distribution in specie of shares of HKCG on the basis of 1.45 shares of HKCG for every share of Henderson Land. Chairman Lee will retain his controlling influence with an effective stake of 30%, while changing his ownership from indirectly chairmanship via Henderson Land to direct chairmanship. We estimate there could be **one-off gain of HK\$6.45/sh** by removing the holding discount of HKCG.

Calculation methodology

Our fair value of HKCG under HEND is HK\$11.40 (40% discount to HKCG covered by our Utility analyst Gary Chiu). Each HEND share will be entitled to 1.45 shares of HKCG. Doing it this way will translate into a gain of HK\$6.45 (1.45 x [15.84 – 11.40]) for existing Henderson Land shareholders.

Fig 1 Potential one-off gain if HEND is to undergo distribution in specie in HKCG shares

a)	No. of shares of Henderson Land, HEND (12 HK, m)	3,305
b)	No. of shares of HK & China gas, HKCG (3 HK, m)	11,563
c)	41.51% of HKCG stake owned by Henderson Land (m)	4,800
ď)	No. of HKCG shares to be entitled by Henderson Land shareholder	1.45
e)	Fair valuation of HKCG under our Utility Analyst Gary Chiu (HK\$/sh)	19.00
f)	Valuation of HKCG under our HEND model (40% discount under HEND)	11.40
ģ)	Share price of HKCG (HK\$/sh)	15.84
h)	Gain by each Henderson Land shareholders: d x (g-h)	<u>6.45</u>
Sourc	ce: Macquarie Research, July 2015	

Post the corporate action of distribution in specie of HKCG shares, NAV estimates of HEND would be lowered from HK\$56.91/sh to HK\$47.84/sh.

Fig 2 NAV derivation of HEND ex-HKCG

	HKD/share	
NAV/share of Henderson Land excluding HKCG (HK\$/share)	47.84	
- Net asset value	158,110	A = F + X + Y
Total gross asset value	180,516	F = G + H
- Net cash	(30,849)	Х
 Other investment (Miramar, Intime, Sunlight REITs 	8,443	Υ
and Henderson Investment)		
Total development properties	54,570	G
Residential	52,729	
Retail for Sale	374	
Office for Sale	1,466	
Total investment properties	125,946	Н
Hotel	2,502	
Residential for Lease	4,211	
Retail for Lease	63,562	
Office for Lease	50,911	
Carparks	4,761	
No. of shares (m)	3,305	
Source: Macquarie Research, July 2015		

Lee's family effectively owning 29.49% stake of HKCG

- According to the listing rules of the HK Stock Exchange, any individuals directly and/or indirectly holding more than 30% of the issued share capital of a company can be classified as its controlling shareholders.
- As of 23 July 2015, Lee's family effectively own 29.49% of HKCG. By owning an additional 0.51% stake, Lee's family will become controlling shareholders of the company. Currently Henderson Land is the controlling shareholder of HKCG, which is under the chairmanship of Lee's family.

Effective stake of HKCG owned by Chairman Lee close to ~29.5% Fig 3

	a) Effective stake of HKCG owned by Lee's family a) = b) x c)	b) Stake of Henderson Land by owned by Lee's family	c) Stake of HK China gas by Henderson Land
31/12/2008	20.86%	▲ 53.41%	39.06%
30/06/2009	21.38%	▲ 53.88%	▲39.68%
31/12/2009	21.49%	53.88%	39.88%
30/06/2010	21.80%	▲ 54.66%	39.88%
31/12/2010	21.82%	▲ 54.72%	39.88%
30/06/2011	24.23%	^▲60.75%	39.88%
31/12/2011	24.56%	▲ 61.59%	39.88%
30/06/2012	24.94%	▲ 62.55%	39.88%
31/12/2012	25.00%	▲ 62.69%	39.88%
30/06/2013	26.03%	▲ 65.28%	39.88%
31/12/2013	27.23%	▲ 65.62%	▲ 41.50%
30/06/2014	27.65%	▲ 66.62%	41.50%
31/12/2014	28.77%	▲ 69.30%	41.51%
Latest	<u>29.49%</u>	▲ 71.04%	41.51%

Source: HKEx, Company data, Macquarie Research, July 2015; latest as of 23 July, 2015

^ Material increase in stake due to the exercise of HK\$10bn worth of bonus warrants for subscription of 172.4m shares in April 2011 by Lee's family

Fig 4 Price to Book ratio of Henderson Land



27 July 2015 3

Analysis of share purchases of Henderson Land pattern by Chairman Lee

Unveiling the picture of share purchases. Since end 2010, Chairman Lee has increased his stake in HEND by 16.3ppt to 71.0%, with the major action of exercising HK\$10bn worth of 172.4m warrants (~6% stake) in April 2011. Total purchases from the open market reached HK\$13.4bn. The weighted average prices for share purchase during 2013-15 were HK\$40.5, HK\$44.8 and HK\$54.2, respectively. Over the last three months, share purchase by the chairman accounted for 30% of turnover, versus 11% during 2014 and year-to-July.

Fig 5 Share purchase by chairman reached 43.7% of volume traded during July 2015

Value (HK\$m)	Shares bought by the chairman (m)	Weighted avg price (HK\$/sh)	Shares traded (m)	% of shares bought by chairman / total share traded in the market %
2,923	54.0	54.17	473.5	11.4%
4,469	99.8	44.76	865.0	11.5%
2,621	64.6	40.54	1,225.4	5.3%
646	19.8	32.56	1,211.6	1.6%
2,758	76.4	36.10	1,289.8	5.9%
866	16.6	52.26	37.9	43.7%
551	10.2	54.16	62.7	16.2%
1,072	18.8	56.95	64.5	29.2%
219	4.0	54.79	82.8	4.8%
68	1.4	48.55	92.5	1.5%
-	-	na	51.0	0.0%
147	3.0	49.05	82.1	3.7%
2,923	54.0	54.17	473.5	11.4%
	(HK\$m) 2,923 4,469 2,621 646 2,758 866 551 1,072 219 68 - 147	Value (HK\$m) the chairman (m) 2,923 54.0 4,469 99.8 2,621 64.6 646 19.8 2,758 76.4 866 16.6 551 10.2 1,072 18.8 219 4.0 68 1.4 - - 147 3.0	Value (HK\$m) the chairman (m) price (HK\$/sh) 2,923 54.0 54.17 4,469 99.8 44.76 2,621 64.6 40.54 646 19.8 32.56 2,758 76.4 36.10 866 16.6 52.26 551 10.2 54.16 1,072 18.8 56.95 219 4.0 54.79 68 1.4 48.55 - - na 147 3.0 49.05	Value (HK\$m) the chairman (m) price (HK\$/sh) Shares traded (m) 2,923 54.0 54.17 473.5 4,469 99.8 44.76 865.0 2,621 64.6 40.54 1,225.4 646 19.8 32.56 1,211.6 2,758 76.4 36.10 1,289.8 866 16.6 52.26 37.9 551 10.2 54.16 62.7 1,072 18.8 56.95 64.5 219 4.0 54.79 82.8 68 1.4 48.55 92.5 - na 51.0 147 3.0 49.05 82.1

Weighted average cost of share purchase by Chairman Lee since 2011 has been HK\$42.64/sh and mainly in the price range of HK\$36-48/sh. The bulk purchase of shares at a price range of HK\$56-58/sh primarily happened during the period of April 2015, when the Hang Seng Index rose significantly related to Shanghai Hong Kong Connect .

Fig 6 Price range of Henderson Land shares purchased by Lee's family since 2011 (HK\$/sh)

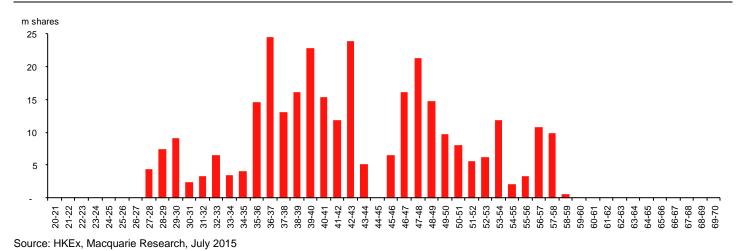


Fig 7 7 out of 10 recent results showing outperformance if holding Henderson Land for 3 months, 30 days before results

Reporting period	Date of results announcement	He 30D before results	nderson Land 60D post results	% changes	30D before results	Hang Seng Index 60D post results	% changes	Outperformance
FY14	23/03/2015	50.14	58.41	16.5%	24,832	27,993	12.7%	3.8%
1H14	26/08/2014	42.36	46.82	10.5%	24,216	23,143	-4.4%	14.9%
FY13	20/03/2014	35.21	40.12	14.0%	22,588	22,705	0.5%	13.4%
1H13	22/08/2013	40.62	38.43	-5.4%	21,915	23,438	6.9%	-12.3%
FY12	25/03/2013	40.12	42.75	6.6%	22,782	22,619	-0.7%	7.3%
1H12	22/08/2012	33.17	42.83	29.1%	19,053	21,698	13.9%	15.2%
FY11	21/03/2012	35.95	29.38	-18.3%	21,425	18,922	-11.7%	-6.6%
1H11	25/08/2011	36.81	30.24	-17.9%	22,572	18,772	-16.8%	-1.0%
FY10	17/03/2011	36.85	38.77	5.2%	22,900	22,961	0.3%	4.9%
1H10	26/08/2010	36.59	43.24	18.2%	20,973	23,628	12.7%	5.5%
Average				5.8%			1.3%	4.5%

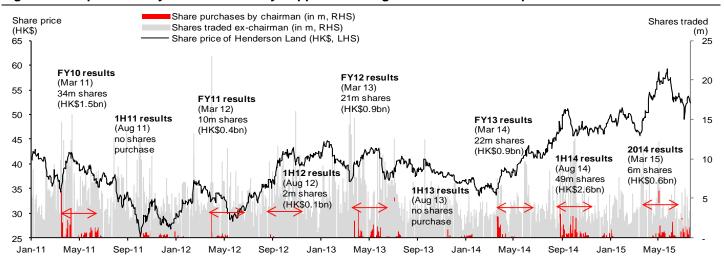
Source: Bloomberg, company data, Macquarie Research, July 2015

7 out of 10 recent results showing outperformance for 90-day holding period

We noted there is a pattern for share price performance for Henderson Land, which could partially be attributed to the chairman's share buyback in the open market, in our view.

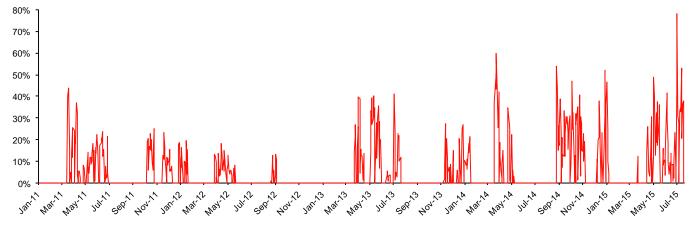
If investors are to hold the shares of Henderson Land 30 days before the results and sell them 60 days post results announcement, average share price growth is 5.8%. By doing this action it will on average outperform the Hang Seng Index by 4.5%.

Fig 8 Share purchase by chairman usually happened during the first 2-3 months post results announcement



Source: HKEx, Bloomberg, Macquarie Research, July 2015

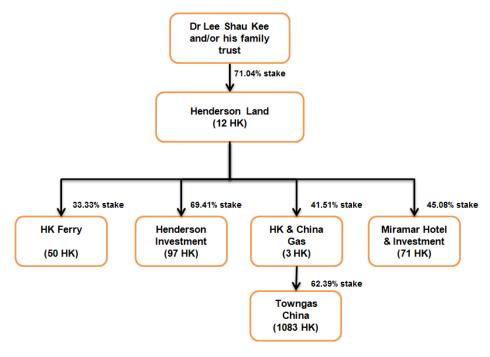
Fig 9 % of volume traded related to chairman's buyback



Source: HKEx, Bloomberg, Macquarie Research, July 2015

Group structure of Henderson Land

Fig 10 Latest group structure of Henderson Land (as of End July 2015)



Source: HKEx, Macquarie Research, July 2015

Major positions of Henderson Group held by key members of Lee's family

Fig 11 Key position of Lee's management in listed companies

Management	Positions
Dr the Hon LEE Shau Kee (aged 86)	Chairman and Managing Director of Henderson Land (12 HK) Executive Director of Henderson Investment (97 HK) (stepped down from Chairman and Managing Director starting from 1 July 2015) Chairman of The Hong Kong and China Gas (3 HK) Vice chairman of Sun Hung Kai Properties Non-executive director of Hong Kong Ferry Non-executive director of Miramar Hotel and Investment (71 HK)
	(stepped down from Chairman starting from 12 June 2014)
Dr LEE Ka Kit	Executive Director and Vice Chairman of Henderson Land
(aged 51)	Vice chairman of Henderson Investment
	Non-executive director of The Hong Kong and China Gas
	Non-executive director of The Bank of East Asia
Mr LEE Ka Shing (aged 43)	Executive Director and Vice Chairman of Henderson Land Chairman and Managing Director of Henderson Investment (re-designated from Vice chairman starting from 1 July 2015) Chairman and CEO of Miramar Hotel and Investment (71 HK) (re-designated from CEO starting from 12 July 2014) Non-executive director of The Hong Kong and China Gas

Source: Company data, Macquarie Research, July 2015

Fig 12 Summary of Henderson Land's FY14 operational performance (HK\$m)

	Value (HK\$m)			% of total	% gr	owth	Operating margin (%)			
	2012	2013	2014		12 vs 13	13 vs 14	2012	2013	2014	
Revenue										
Property sales	8,942	17,095	16,802		91.2%	-1.7%				
Hong Kong	7,018	11,031	10,266		57.2%	-6.9%				
China	1,924	6,064	6,536		215.2%	7.8%				
Property leasing	6,628	7,307	7,904		10.2%	8.2%				
Hong Kong	5,466	6,004	6,424		9.8%	7.0%				
China	1,162	1,303	1,480		12.1%	13.6%				
Segment profit										
Property sales	2,291	3,911	3,376	24.7%	70.7%	-13.7%	25.6%	22.9%	20.1%	
Hong Kong	2,211	3,503	2,716		58.4%	-22.5%	31.5%	31.8%	26.5%	
China	80	408	660		410.0%	61.8%	4.2%	6.7%	10.1%	
Property leasing	4,898	5,605	5,988	43.9%	14.4%	6.8%	73.9%	76.7%	75.8%	
Hong Kong	4,031	4,534	4,892		12.5%	7.9%	73.7%	75.5%	76.2%	
China	867	1,071	1,096		23.5%	2.3%	74.6%	82.2%	74.1%	
Utility & energy business only										
(share of profit from HKCG)	2,329	2,477	2,752	20.2%	6.4%	<u>11.1%</u>				
Sub total	9,518	11,993	12,116	88.7%	26.0%	1.0%				
Other business	2,038	1,588	1,537	11.3%						
Total	11,556	13,581	13,653	100%	17.5%	0.5%				

Source: Company data, Macquarie Research, July 2015; Above figures are the sum of value from subsidiaries and shares of associates and JVs

Fig 13 Financial summary (HK\$ m)

Summary	2013	2014	2015F	2016F	2017F
Revenue	23,289	23,371	27,874	24,007	24,888
Cost of sales	(14,508)	(14,168)	(17,565)	(14,158)	(13,422)
Gross profit	8,781	9,203	10,309	9,849	11,465
Adjusted net profit	8,938	9,292	9,243	9,906	11,827
Gross margin	38%	39%	37%	41%	46%
Underlying profit margin	38%	40%	33%	41%	48%
Financial stability	-	=	-	-	-
Net gearing*	16%	15%	9%	4%	-2%
Interest coverage	273%	333%	350%	359%	440%
Associates/Net profit	70%	74%	56%	58%	50%
SGA/Revenue	14%	14%	13%	14%	14%
Tax/Pre-tax income	15%	13%	18%	18%	18%
Net operating cash flow	(130)	18,945	20,022	18,624	20,693
Net investing cash flow	(2,267)	(9,516)	(805)	(687)	(1,532)
Net financing cash flow	3,484	(13,779)	(11,991)	(5,526)	(2,841)
Source: Company data, Macquarie Rese	arch, July 2015				

Macquarie Quant View

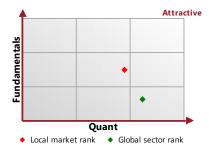
The quant model currently holds a marginally positive view on Henderson Land. The strongest style exposure is Price Momentum, indicating this stock has had strong medium to long term returns which often persist into the future. The weakest style exposure is Valuations, indicating this stock is over-priced in the market relative to its peers.

232/900

Global rank in Real Estate

% of BUY recommendations 35% (6/17) Number of Price Target downgrades 0

Number of Price Target downgrades 0
Number of Price Target upgrades 2

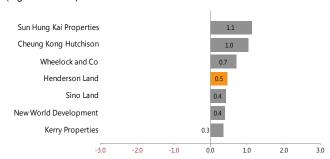


Displays where the company's ranked based on the fundamental consensus Price Target and Macquarie's Quantitative Alpha model.

Two rankings: Local market (Hong Kong) and Global sector (Real Estate)

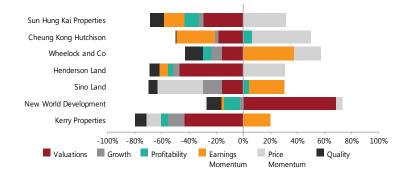
Macquarie Alpha Model ranking

A list of comparable companies and their Macquarie Alpha model score (higher is better).



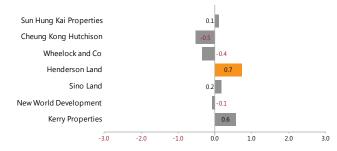
Factors driving the Alpha Model

For the comparable firms this chart shows the key underlying styles and their contribution to the current overall Alpha score.



Macquarie Earnings Sentiment Indicator

The Macquarie Sentiment Indicator is an enhanced earnings revisions signal that favours analysts who have more timely and higher conviction revisions. Current score shown below.



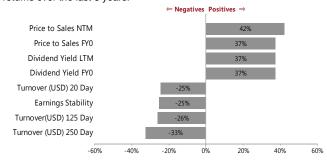
Drivers of Stock Return

Breakdown of 1 year total return (local currency) into returns from dividends, changes in forward earnings estimates and the resulting change in earnings multiple.



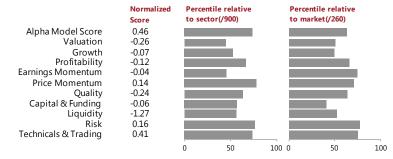
What drove this Company in the last 5 years

Which factor score has had the greatest correlation with the company's returns over the last 5 years.



How it looks on the Alpha model

A more granular view of the underlying style scores that drive the alpha (higher is better) and the percentile rank relative to the sector and market.



Source (all charts): FactSet, Thomson Reuters, and Macquarie Research. For more details on the Macquarie Alpha model or for more customised analysis and screens, please contact the Macquarie Global Quantitative/Custom Products Group (cpg@macquarie.com)

Henderson Land (12 HK, Underperform, Target Price: HK\$44.89)

Interim Results		2H/14A	1H/15E	2H/15E	1H/16E	Profit & Loss		2014A	2015E	2016E	2017E
Net Property Income	m	3,547	3,622	3,622	3,679	Net Property Income	m	7,017	7,244	7,359	7,616
Development Income	m	11,034	5,303	14,438	7,970	Development Income	m	15,466	19,742	15,761	16,384
Other Revenue	m	221	444	444	444	Other Revenue	m	888	888	888	888
otal Revenue	m	14,802	9,369	18,505	12,093	Total Revenue	m	23,371	27,874	24,007	24,888
Nanagement Fees	m	0	0	0	0	Management Fees	m	0	0	0	C
Other Expenses	m	0	0	0	0	Other Expenses	m	0	0	0	C
BITDA	m	4,148	2,247	4,807	3,665	EBITDA	m	6,718	7,054	6,827	8,386
ep & Amortisation	m	90	87	91	88	Dep & Amortisation	m	176	178	180	180
BIT	m	4,058	2,160	4,716	3,577	EBIT	m	6,542	6,876	6,646	8,205
let Interest Income	m	-284	-315	-315	-276	Net Interest Income	m	-445	-631	-553	-418
ssociates	m	2,929	2,606	2,529	3,003	Associates	m	6,838	5,135	5,782	5,939
xceptionals	m	1,715	0	0	0	Exceptionals	m	5,538	0	0	(
other Pre-Tax Income	m	0	0	0	0	Other Pre-Tax Income	m	0	0	0	(
re-Tax Profit	m	8,418	4,451	6,929	6,304	Pre-Tax Profit	m	18,473	11,380	11,876	13,727
ax Expense	m	-995	-337	-765	-587	Tax Expense	m	-1,533	-1,102	-1,090	-1,422
et Profit	m	7,423	4,113	6,165	5,717	Net Profit	m	16,940	10,278	10,785	12,304
linority Interests	m	-131	-136	-899	-636	Minority Interests	m	-188	-1,035	-879	-47
eported Earnings djusted Earnings	m m	7,292 5,838	3,977 3,977	5,266 5,266	5,297 5,081	Reported Earnings Adjusted Earnings	m m	16,752 9,292	9,243 9,243	10,339 9,906	12,166 11,827
PS (rep)		2.33	1.30	1.65	1.62	EPS (rep)		5.24	2.96	3.16	3.72
PS (adj)		1.87	1.30	1.65	1.56	EPS (adj)		2.93	2.95	3.03	3.62
PS Growth yoy (adj)	%	-0.5	23.1	-11.8	19.4	EPS Growth (adj)	%	-0.9	0.8	2.8	19.4
, . , (, ,	, -					PE (rep)	X	10.0	17.7	16.6	14.
						PE (adj)	x	17.9	17.8	17.3	14.
BITDA Margins	%	28.0	24.0	26.0	30.3	Total DPS		1.01	1.11	1.11	1.1
BIT Margins	%	27.4	23.1	25.5	29.6	Total Div Yield	%	1.9	2.1	2.1	2.
arnings Split	%	62.8	43.0	57.0	51.3	Basic Shares Outstanding	m	3,281	2,983	2,983	2,98
levenue Growth	%	0.7	9.3	25.0	29.1	Diluted Shares Outstanding	m	3,195	3,125	3,267	3,26
BIT Growth	%	16.3	-13.1	16.2	65.6	3		-,	-, -	-, -	-, -
rofit & Loss Ratios		2014A	2015E	2016E	2017E	Cashflow Analysis		2014A	2015E	2016E	2017E
levenue Growth	%	0.4	19.3	-13.9	3.7	EBITDA	m	6,718	7,054	6,827	8,386
BITDA Growth	%	12.8	5.0	-3.2	22.8	Tax Paid	m	1,396	-340	-713	-832
BIT Growth	%	13.6	5.1	-3.3	23.5	Chg in Working Capital	m	5,620	9,864	8,257	8,54
	0/	28.7	25.3	28.4	33.7	Net Interest Paid	m	-1,627	-1,690	-1,529	-1,340
BITDA Margins	%	20.1									
		28.0	24.7	27.7	33.0	Other		6,838	5,135	5,782	5,939
BIT Margins	% % %				33.0 47.5	Other Operating Cashflow	m m		5,135 20,022	5,782 18,624	
BIT Margins let Profit Margins	% %	28.0	24.7	27.7		Operating Cashflow	m	6,838 18,945	20,022		20,69
BIT Margins let Profit Margins ayout Ratio	% % %	28.0 39.8	24.7 33.2	27.7 41.3	47.5	Operating Cashflow Acquisitions	m m	6,838		18,624	20,69 : -1,34
BIT Margins let Profit Margins ayout Ratio V/EBITDA	% % % x	28.0 39.8 34.4 15.3	24.7 33.2 37.5 15.7	27.7 41.3 36.5 15.2	47.5 30.6 13.4	Operating Cashflow Acquisitions Capex	m m m m	6,838 18,945 -4,483 0	20,022 -538 0	18,624 -418 0	20,69 : -1,34:
BIT Margins let Profit Margins ayout Ratio V/EBITDA	% % %	28.0 39.8 34.4	24.7 33.2 37.5	27.7 41.3 36.5	47.5 30.6	Operating Cashflow Acquisitions Capex Asset Sales	m m m m	6,838 18,945 -4,483 0 -5,331	20,022 -538 0 -267	18,624 -418 0 -269	20,69 : -1,34: -18:
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT	% % % x	28.0 39.8 34.4 15.3	24.7 33.2 37.5 15.7	27.7 41.3 36.5 15.2	47.5 30.6 13.4	Operating Cashflow Acquisitions Capex Asset Sales Other	m m m m m	6,838 18,945 -4,483 0 -5,331 298	20,022 -538 0 -267 0	18,624 -418 0 -269	20,693 -1,349 (-183
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios	% % x x	28.0 39.8 34.4 15.3 15.5	24.7 33.2 37.5 15.7 16.0	27.7 41.3 36.5 15.2 15.4	47.5 30.6 13.4 13.5	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow	m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516	20,022 -538 0 -267 0 -805	18,624 -418 0 -269 0 -687	20,693 -1,349 -183 (-1,53 3
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE	% % x x	28.0 39.8 34.4 15.3 15.5	24.7 33.2 37.5 15.7 16.0	27.7 41.3 36.5 15.2 15.4	47.5 30.6 13.4 13.5	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary)	m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856	20,022 -538 0 -267 0 -805 -3,300	18,624 -418 0 -269 0 -687 -3,300	20,693 -1,349 (-183 (-1,532 -3,300
BIT Margins let Profit Margins 'ayout Ratio V/EBITDA V/EBIT Islance Sheet Ratios IOE	% % x x	28.0 39.8 34.4 15.3 15.5	24.7 33.2 37.5 15.7 16.0	27.7 41.3 36.5 15.2 15.4 4.0 2.1	47.5 30.6 13.4 13.5 4.6 2.4	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised	m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362	20,022 -538 0 -267 0 -805 -3,300 0	18,624 -418 0 -269 0 -687 -3,300 0	20,693 -1,349 (-183 (-1,532 -3,300
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC	% % x x x	28.0 39.8 34.4 15.3 15.5	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2	47.5 30.6 13.4 13.5 4.6 2.4 2.8	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements	m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684	20,022 -538 0 -267 0 -805 -3,300 0 -5,000	18,624 -418 0 -269 0 -687 -3,300 0	20,69 3 -1,348 () () () () () () () () () (
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC et Debt/Equity	% % x x x % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other	m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 861	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226	20,693 -1,349 (-183 (-1,532 -3,300 (
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC et Debt/Equity uterest Cover	% % x x x	28.0 39.8 34.4 15.3 15.5	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2	47.5 30.6 13.4 13.5 4.6 2.4 2.8	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements	m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684	20,022 -538 0 -267 0 -805 -3,300 0 -5,000	18,624 -418 0 -269 0 -687 -3,300 0	20,693 -1,349 (-183 (-1,532 -3,300 (459
EBITDA Margins EBIT Margins Payout Ratio EV/EBITDA EV/EBITDA EV/EBIT Balance Sheet Ratios ROE ROIC Let Debt/Equity Interest Cover Price/Book Book Value per Share	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other	m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 861	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226	20,693 -1,349 -183 (-1,532 -3,300 ((459 -2,841
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC let Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow	m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 861 -13,041	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526	20,693 -1,349 -183 -1,532 -3,300 ((459 -2,841
BIT Margins let Profit Margins 'ayout Ratio 'LV/EBITDA 'EV/EBIT Balance Sheet Ratios COE COA COIC let Debt/Equity Interest Cover	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 861 -13,041 -3,612	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411	5,938 20,693 -1,344 (-183 -1,532 -3,300 (
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC et Debt/Equity terest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 -13,041 -3,612 18,945 2014A	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660	20,69 -1,34 -18 -1,53 -3,30 -45 -2,84 16,32 20,69 2017i 47,98
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC et Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet	m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 861 -13,041 -3,612 18,945	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022	18,624 -418 0 -269 0 -687 -3,300 0 -2,226 -5,526 12,411 18,624	20,69: -1,34: -18: -1,53: -3,30: -2,84: 16,32: 20,69: 2017I
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC et Debt/Equity terest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 -13,041 -3,612 18,945 2014A	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660	20,69 -1,34 -18 -1,53 -3,30 45 -2,84 16,32 20,69 2017/ 47,98 14,49
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC et Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 -13,041 -3,612 18,945 2014A 12,022 8,470	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113	20,69 -1,34 -18 -1,53 -3,30 45 -2,84 16,32 20,69 2017 47,98 14,49 69,31
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC et Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Inventories	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 861 -13,041 -3,612 18,945 2014A 12,022 8,470 85,484	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539	18,624 -418 0 -269 0 -687 -3,300 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646	20,69 -1,34 -18 -1,53 -3,30 45 -2,84 16,32 20,69 2017 47,98 14,49 69,31 115,03
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC let Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Inventories Investments	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 -3,612 18,945 2014A 12,022 8,470 85,484 112,469	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539 112,674	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646 113,631	20,69 -1,34 -18 -1,53 -3,30 45 -2,84 16,32 20,69 2017 47,98 14,49 69,31 115,03 7,49
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC let Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Investments Investments Fixed Assets	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 -13,041 -3,612 18,945 2014A 12,022 8,470 85,484 112,469 7,316	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539 112,674 7,405	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646 113,631 7,493	20,69 -1,34 -1,53 -3,30 45 -2,84 16,32 20,69 2017 47,98 14,49 69,31 115,03 7,49 36
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC let Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Inventories Investments Fixed Assets Intangibles	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 -9,516 -2,856 -7,362 -3,684 861 -13,041 -3,612 18,945 2014A 12,022 8,470 85,484 112,469 7,316 361	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539 112,674 7,405 361 91,330	18,624 -418 0 -269 0 -687 -3,300 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646 113,631 7,493 361	20,69 -1,34 -18 -1,53 -3,30 45 -2,84 16,32 20,69 2017 47,98 14,49 69,31 115,03 7,49 366 91,89
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC let Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Inventories Investments Fixed Assets Intangibles Other Assets Total Assets	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 -3,612 18,945 2014A 12,022 8,470 85,484 112,469 7,316 361 90,858 316,980	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539 112,674 7,405 361 91,330 318,683	18,624 -418 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646 113,631 7,493 361 17,493 361 191,397 329,302	20,69 -1,34 -18 -1,53 -3,30 45 -2,84 16,32 20,69 2017 47,98 14,49 69,31 115,03 7,49 36 91,89 346,58
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC et Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Inventories Investments Fixed Assets Intangibles Other Assets	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 -13,041 -3,612 18,945 2014A 12,022 8,470 85,484 112,469 7,316 361 90,858 316,980 19,186	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539 112,674 7,405 361 91,330 318,683 20,856	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646 113,631 7,493 361 91,397 329,302 23,818	20,69 -1,34 -18 -1,53 -3,30 45 -2,84 16,32 20,69 2017 47,98 14,49 69,31 115,03 7,49 36 91,89 346,58 28,49
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC et Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Inventories Investments Fixed Assets Intangibles Other Assets Payables Short Term Debt	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 861 -13,041 -3,612 18,945 2014A 12,022 8,470 85,484 112,469 7,316 361 90,858 316,980 19,186 13,590	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539 112,674 7,405 361 91,330 318,683 20,856 13,590	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646 113,631 7,493 361 91,397 329,302 23,818 13,590	20,69 -1,34 -1,53 -3,30 45 -2,84 16,32 20,69 2017 47,98 14,49 69,31 115,03 7,49 91,89 346,58 28,49 13,59
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC let Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Inventories Investments Fixed Assets Intangibles Other Assets Payables Short Term Debt Long Term Debt	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 861 -13,041 -3,612 18,945 2014A 12,022 8,470 85,484 112,469 7,316 90,858 316,980 19,186 13,590 33,724	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539 112,674 7,405 361 91,330 318,683 20,856 13,590 28,724	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646 113,631 7,493 361 91,397 329,302 23,818 13,590 28,724	20,69 -1,34 -18 -1,53 -3,30 45 -2,84 16,32 20,69 2017 47,98 14,49 69,31 115,03 7,49 36 91,89 346,58 28,49 13,59 28,72
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC et Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Inventories Investments Fixed Assets Intangibles Other Assets Payables Short Term Debt Long Term Debt Provisions	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 -3,612 18,945 2014A 12,022 8,470 85,484 112,469 7,316 361 90,858 316,980 19,186 13,590 33,724 7,263	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539 112,674 7,405 361 91,330 318,683 20,856 13,590 28,724 9,010	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646 113,631 7,493 361 191,397 329,302 23,818 13,590 28,724 10,975	20,69 -1,34 -1,53 -3,30 44 -2,84 16,32 20,69 14,44 69,33 115,03 7,44 36 91,88 346,58 28,44 13,59 28,72
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC et Debt/Equity terest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Inventories Investments Fixed Assets Intangibles Other Assets Total Assets Payables Short Term Debt Long Term Debt Provisions Other Liabilities	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 -9,516 -2,856 -7,362 -3,684 -861 -13,041 -3,612 18,945 2014A 12,022 8,470 85,484 112,469 7,316 90,858 316,980 19,186 13,590 33,724 7,263 0	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539 112,674 7,405 361 91,330 318,683 20,856 13,590 28,724 9,010 0	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646 113,631 7,493 361 91,397 329,302 23,818 13,590 28,724 10,975 0	20,69 -1,34 -1,53 -3,30 48 -2,84 16,32 20,69 2017 47,98 14,49 69,33 115,03 7,44 36 91,88 346,58 28,72 13,55 28,72
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC et Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Inventories Investments Fixed Assets Intangibles Other Assets Payables Short Term Debt Long Term Debt Provisions Other Liabilities Total Liabilities	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 861 -13,041 -3,612 18,945 2014A 12,022 8,470 85,484 112,469 7,316 361 90,858 316,980 19,186 13,590 33,724 7,263 0 73,763	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539 112,674 7,405 361 91,330 318,683 20,856 13,590 28,724 9,010 0 72,180	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646 113,631 7,493 361 91,397 329,302 23,818 13,590 28,724 10,975 0 77,107	20,65 -1,32 -1,53 -3,30 45 -2,84 16,32 20,65 2017 47,98 14,49 69,31 115,03 7,44 36 91,88 346,56 28,49 13,59 28,72 13,77
BIT Margins et Profit Margins ayout Ratio V/EBITDA V/EBIT alance Sheet Ratios OE OA OIC et Debt/Equity tterest Cover rice/Book	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Inventories Investments Fixed Assets Intangibles Other Assets Payables Short Term Debt Long Term Debt Provisions Other Liabilities Total Liabilities Shareholders' Funds	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 861 -13,041 -3,612 18,945 2014A 12,022 8,470 85,484 112,469 7,316 90,858 316,980 19,186 13,590 33,724 7,263 0 73,763 238,150	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539 112,674 7,405 361 91,330 318,683 20,856 13,590 28,724 9,010 0 72,180 244,093	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646 113,631 7,493 361 17,493 361 191,397 329,302 23,818 13,590 28,724 10,975 0 77,107 251,132	20,65 -1,32 -1,53 -3,33 -3,33 -2,84 -2,84 -16,32 -20,69 -14,49 -69,31 -15,03 -7,44 -3,59 -28,45 -13,59 -28,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77 -13,77
BIT Margins let Profit Margins 'ayout Ratio 'LV/EBITDA 'EV/EBIT Balance Sheet Ratios COE COA COIC let Debt/Equity Interest Cover	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Inventories Investments Fixed Assets Intangibles Other Assets Payables Short Term Debt Long Term Debt Provisions Other Liabilities Total Liabilities Shareholders' Funds Minority Interests	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 -13,041 -3,612 18,945 2014A 12,022 8,470 85,484 112,469 7,316 361 90,858 316,980 19,186 13,590 33,724 7,263 0 73,763 238,150 5,067	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539 112,674 7,405 361 91,330 318,683 20,856 13,590 28,724 9,010 0 72,180 244,093 24,411	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646 113,631 7,493 361 91,397 329,302 23,818 13,590 28,724 10,975 0 77,107 251,132 1,064	20,69: -1,34: -18: -1,53: -3,30: -2,84: 16,32: 20,69: 2017I 47,98: 14,49: 69,31: 115,03: 7,49: 36 91,89: 28,49: 13,59: 28,72: 13,77: 84,58: 259,99: 2,00:
BIT Margins let Profit Margins 'ayout Ratio 'LV/EBITDA 'EV/EBIT Balance Sheet Ratios COE COA COIC let Debt/Equity Interest Cover	% % x x % % %	28.0 39.8 34.4 15.3 15.5 4.0 2.1 2.3 14.5 14.7 0.7	24.7 33.2 37.5 15.7 16.0 3.8 2.2 2.2 9.4 10.9 0.6	27.7 41.3 36.5 15.2 15.4 4.0 2.1 2.2 4.2 12.0 0.6	47.5 30.6 13.4 13.5 4.6 2.4 2.8 -2.2 19.6 0.6	Operating Cashflow Acquisitions Capex Asset Sales Other Investing Cashflow Dividend (Ordinary) Equity Raised Debt Movements Other Financing Cashflow Net Chg in Cash/Debt Free Cashflow Balance Sheet Cash Receivables Inventories Investments Fixed Assets Intangibles Other Assets Payables Short Term Debt Long Term Debt Provisions Other Liabilities Total Liabilities Shareholders' Funds	m m m m m m m m m m m m m m m m m m m	6,838 18,945 -4,483 0 -5,331 298 -9,516 -2,856 -7,362 -3,684 861 -13,041 -3,612 18,945 2014A 12,022 8,470 85,484 112,469 7,316 90,858 316,980 19,186 13,590 33,724 7,263 0 73,763 238,150	20,022 -538 0 -267 0 -805 -3,300 0 -5,000 -3,691 -11,991 7,226 20,022 2015E 19,248 10,126 77,539 112,674 7,405 361 91,330 318,683 20,856 13,590 28,724 9,010 0 72,180 244,093	18,624 -418 0 -269 0 -687 -3,300 0 0 -2,226 -5,526 12,411 18,624 2016E 31,660 12,113 72,646 113,631 7,493 361 17,493 361 191,397 329,302 23,818 13,590 28,724 10,975 0 77,107 251,132	20,69 -1,34 -18 -1,53 -3,30 45 -2,84 16,32 20,69 2017/ 47,98 14,49 69,31 115,03 7,49 36 91,89 346,58 28,49 13,59 28,72 13,77 84,58 259,99

27 July 2015 9

Important disclosures:

Recommendation definitions

Macquarie - Australia/New Zealand

Outperform – return >3% in excess of benchmark return Neutral – return within 3% of benchmark return Underperform – return >3% below benchmark return

Benchmark return is determined by long term nominal GDP growth plus 12 month forward market dividend yield

Macquarie - Asia/Europe

Outperform – expected return >+10% Neutral – expected return from -10% to +10% Underperform – expected return <-10%

Macquarie First South - South Africa

Outperform – expected return >+10% Neutral – expected return from -10% to +10% Underperform – expected return <-10%

Macquarie - Canada

Outperform – return >5% in excess of benchmark return Neutral – return within 5% of benchmark return Underperform – return >5% below benchmark return

Macquarie - USA

Outperform (Buy) – return >5% in excess of Russell 3000 index return

Neutral (Hold) – return within 5% of Russell 3000 index

Underperform (Sell)- return >5% below Russell 3000 index return

Volatility index definition*

This is calculated from the volatility of historical price movements.

Very high-highest risk – Stock should be expected to move up or down 60–100% in a year – investors should be aware this stock is highly speculative.

High – stock should be expected to move up or down at least 40–60% in a year – investors should be aware this stock could be speculative.

Medium – stock should be expected to move up or down at least 30–40% in a year.

Low-medium – stock should be expected to move up or down at least 25–30% in a year.

Low – stock should be expected to move up or down at least 15–25% in a year.

* Applicable to Asia/Australian/NZ/Canada stocks only

Recommendations – 12 months
Note: Quant recommendations may differ from
Fundamental Analyst recommendations

Financial definitions

All "Adjusted" data items have had the following adjustments made:

Added back: goodwill amortisation, provision for catastrophe reserves, IFRS derivatives & hedging, IFRS impairments & IFRS interest expense Excluded: non recurring items, asset revals, property revals, appraisal value uplift, preference dividends & minority interests

EPS = adjusted net profit / efpowa*

ROA = adjusted ebit / average total assets

ROA Banks/Insurance = adjusted net profit /average total assets

ROE = adjusted net profit / average shareholders funds Gross cashflow = adjusted net profit + depreciation *equivalent fully paid ordinary weighted average number of shares

All Reported numbers for Australian/NZ listed stocks are modelled under IFRS (International Financial Reporting Standards).

Recommendation proportions - For quarter ending 30 June 2015

	AU/NZ	Asia	RSA	USA	CA	EUR	
Outperform	46.23%	58.36%	47.27%	44.20%	60.65%	43.01%	(for US coverage by MCUSA, 9.68% of stocks followed are investment banking clients)
Neutral	37.67%	25.65%	29.09%	49.29%	34.19%	40.93%	(for US coverage by MCUSA, 5.53% of stocks followed are investment banking clients)
Underperform	16.10%	15.99%	23.64%	6.52%	5.16%	16.06%	(for US coverage by MCUSA, 1.38% of stocks followed are investment banking clients)

12 HK vs HSI, & rec history



(all figures in HKD currency unless noted)

Note: Recommendation timeline – if not a continuous line, then there was no Macquarie coverage at the time or there was an embargo period. Source: FactSet, Macquarie Research, July 2015

12-month target price methodology

12 HK: HK\$44.89 based on a Sum of Parts methodology

Company-specific disclosures:

12 HK: Macquarie Capital Securities Limited makes a market in the securities of Henderson Land Development Co. Ltd. Important disclosure information regarding the subject companies covered in this report is available at www.macquarie.com/disclosures.

Date	Stock Code (BBG code)	Recommendation	Target Price
12-Jun-2015	12 HK	Underperform	HK\$44.89
24-Mar-2015	12 HK	Underperform	HK\$40.36
23-Sep-2014	12 HK	Underperform	HK\$43.79
20-May-2014	12 HK	Neutral	HK\$37.41
26-Mar-2014	12 HK	Neutral	HK\$37.50
20-Dec-2013	12 HK	Neutral	HK\$40.00
25-Oct-2013	12 HK	Neutral	HK\$40.43
09-Sep-2013	12 HK	Outperform	HK\$53.30
23-Aug-2013	12 HK	Outperform	HK\$53.56
04-Jun-2013	12 HK	Outperform	HK\$46.19
18-Apr-2013	12 HK	Outperform	HK\$48.18
06-Nov-2012	12 HK	Outperform	HK\$47.50
23-Aug-2012	12 HK	Outperform	HK\$47.02

Target price risk disclosures:

12 HK: Any inability to compete successfully in their markets may harm the business. This could be a result of many factors which may include geographic mix and introduction of improved products or service offerings by competitors. The results of operations may be materially affected by global economic conditions generally, including conditions in financial markets. The company is exposed to market risks, such as changes in interest rates, foreign exchange rates and input prices. From time to time, the company will enter into transactions, including transactions in derivative instruments, to manage certain of these exposures.

Analyst certification:

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