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# **China Communications Construction - H**

Dredging restructuring plan unveiled; Results in line with Op-CF and ZPMC turnaround as key highlights

Restructuring plan for dredging business unveiled: CCCC will resume trading today after releasing a preliminary plan for the spin-off of its dredging business (trading was suspended during yesterday's afternoon session). CCCC will create a separate business entity (and make an initial cash contribution) namely CCCC Dredging, which will then issue stock to CCCC in exchange for relevant dredging assets. After these transactions have been completed, the plan is for CCCC Dredging to seek a separate listing in an overseas market. We view the spin-off plan positively as we believe the dredging segment will be able to raise capital to build capacity and more easily enhance profitability through greater vertical integration as a separate entity.

- FY14 result inline with two key positives: CCCC's NPAT came in at Rmb14B, up 11% Y/Y, inline with JPMe and street consensus. Order intake amounted to Rmb608B, up 12% Y/Y, 3% ahead of our expectation driven by design and port machinery. We highlight below two key positives:
  - 1) Positive #1 Port machinery segment (i.e. ZPMC) reported a remarkable turnaround: ZPMC, a drag on CCCC's bottom line since end of the last GFC, recorded an operating profit of Rmb1.8B in 2014, forming 8% of profit. ZPMC, loss making during 2010-2012, achieved break even in 2013, while EBIT margin in 2014 expanded to 6.9% (from 0.3% oya). Order flow was robust last year, up c20% Y/Y while backlog coverage ratio rose to 1.2x of revenue. The segment will also benefit from China's OBOR plan, as part of CCCC's offering of total solutions for waterway infrastructure.
  - 2) Positive #2: Op-CF surged 58% Y/Y in 4Q14: Op-CF was a positive inflow of Rmb21B in 4Q14, offsetting the outflow in 9M14 (totaling Rmb17B). Its cash generation capability was impressive to us, in light of the tight credit conditions and the fact that CCCC deals a lot with local governments. The restoration of cash generation in 4Q also alleviated stress on the balance sheet, as net gearing dropped to 119% at year-end, down from 148% as of 1H14.

China Communications C	Construction -	H (Reuters: 1	800.HK, Bloo	mberg: 1800	HK)
Rmb in mn, year-end Dec	FY12A	FY13A	FY14E	FY15E	FY16E
Total Revenue (Rmb mn)	295,321	331,798	364,256	396,604	431,357
Net Profit (Rmb mn)	12,277	12,568	14,282	15,358	17,133
EPS (Rmb)	0.79	0.78	0.88	0.95	1.06
DPS (Rmb)	0.19	0.19	0.21	0.23	0.26
Revenue growth (%)	0.4%	12.4%	9.8%	8.9%	8.8%
EPS growth (%)	(0.2%)	(1.9%)	13.6%	7.5%	11.6%
ROE	15.7%	13.8%	14.2%	13.8%	13.8%
P/E (x)	11.6	11.8	10.4	9.6	8.6
P/BV (x)	1.7	1.6	1.4	1.3	1.1
EV/EBITDA (x)	7.7	8.3	7.2	7.0	6.4
Dividend Yield	2.1%	2.0%	2.3%	2.5%	2.8%
	Z.170	2.0%	2.3%	2.5%	2.0

Source: Company data, Bloomberg, J.P. Morgan estimates.

### See page 7 for analyst certification and important disclosures, including non-US analyst disclosures.

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**Asia Pacific Equity Research** 31 March 2015

### Overweight



1800.HK, 1800 HK Price: HK\$11.42

Price Target: HK\$13.70

#### China

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Company Data	
Shares O/S (mn)	16,175
Market Cap (HK\$ mn)	184,716
Market Cap (\$ mn)	23,824
Price (HK\$)	11.42
Date Of Price	30 Mar 15
Free Float(%)	-
3M - Avg daily vol (mn)	43.11
3M - Avg daily val (HK\$ mn)	396.21
3M - Avg daily val (\$ mn)	51.1
HSCEI	1,1898.09
Exchange Rate	7.75
Price Target End Date	31-Dec-15

Tax rate (%)

EPS (LC)

DPS (LC)

BVPS (LC)

Net profit (LC)

EPS growth (%)

Operating cash flow (LC mn)

Free cash flow (LC mn)

Interest cover (X)

Net margin (%)

Sales/assets (X)

Debt/equity (%)

ROE (%)

Net debt/equity (%)

Revenue growth (%)

Gross profit margin (%)

Key model assumptions

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Key catalyst for the stock • Improving local governme situation on back of easing conditions • Any announcement of res progress • High-level guidelines to be by Chinese government in One Belt One Road initiative	nt financing credit tructuring e unveiled relation to	<ul> <li>Higher-than</li> <li>Better-than capital turns</li> </ul>	n-expected g n-expected c -expected in	N: ross margin reconstruction revenues on the second second second provement in vancor apex in non-cor	<ul> <li>Lower-than-expected construction revenue</li> <li>Deteriorating working capital turns</li> <li>Higher-than-expected capex in non-core businesses</li> </ul>					
Key financial metrics	FY13A	FY14E	FY15E	FY16E	Valuation and price target basis					
Revenues (LC)	331,798	364,256	396,604	431,357	Our Dec-2015 PT of HK\$13.7 is derived based on DCF valuation. Our PT					
Revenue growth (%)	12%	10%	9%	9%	corresponds to an implied P/E of 11.6x/10.3x and P/B of 1.5x/1.4x on					
EBITDA (LC)	27,617	35,198	38,469	42,910	FY15/16E					
EBITDA margin (%)	8%	10%	10%	10%						

26%

1.06

12%

0.26

8.06

23,235

1,672

6.5

4.0%

0.72

132%

106%

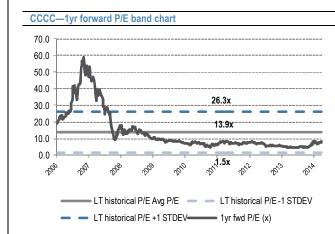
13.8%

FY16E

8.8%

11.1%

17,133



Source: Bloomberg, Company and J.P. Morgan estimates.

Sensitivity analysis	EBI	ΓDA	EPS		
Sensitivity to	FY15E	FY16E	FY15E	FY16E	
1ppt chg in revenue growth	1%	1%	1%	1%	
1ppt chg in GPM	10%	17%	10%	17%	

23%

0.78

2%

0.19

5.86

6,972

3,768

7.0

3.8%

0.70

178%

101%

13.8%

FY13A

12.4%

10.2%

12,568

24%

0.88

14%

0.21

6.53

6,652

5.8

3.9%

0.68

161%

111%

14.2%

FY14E

9.8%

10.7%

(16, 271)

14,282

25%

0.95

8%

0.23

7.25

6.2

3.9%

0.70

146%

111%

13.8%

FY15E

8.9%

10.9%

17,032

(5,655)

15,358

Source: Bloomberg, Company and J.P. Morgan estimates.

#### **Comparative metrics**

Source: Bloomberg, Company and J.P. Morgan estimates.

JPMe vs. consensus, change in estimates									
Net Profit (Rmb MMs)	FY15E	FY16E							
JPMe old	15,358	17,133							
JPMe new	15,358	17,133							
% chg	0%	0%							
Consensus	15,098	16,874							

Source: Bloomberg, Company and J.P. Morgan estimates.

	CMP	Mkt Cap	P/E		EV/EBI1	DA	P/BV		YTD	
	LC	\$Mn	FY15E	FY16E	FY15E	FY16E	FY15E	FY16E	Stock perf.	
СССС-Н	11.42	40,454	9.6	8.6	10.8	9.7	1.3	1.1	22.4	
CRG-H	8.11	40,557	11.2	9.8	19.7	18.9	1.3	1.2	27.1	
CRCC-H	12.06	35,036	8.9	7.8	9.0	8.1	1.1	1.0	22.1	
CSCI	10.7	5,536	9.0	7.0	8.1	6.4	1.8	1.5	-1.8	
Sinopec Engineering	6.38	3,643	5.0	4.4	2.1	1.8	0.8	0.7	21.8	
CMEC	7.47	3,974	9.8	8.7	2.5	2.1	1.7	1.5	25.8	

Source: Bloomberg, Company and J.P. Morgan estimates. Prices are as of 03/30/2015

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# FY14 result review

#### Table 1: CCCC—FY14 results review

Based on HK GAAP	FY14	FY13		FY14		2H14	2H13		1H14	
Rmb in MMs	Actual	Actual	Y/Y chg%	JPMe	% Diff	Actual	Actual	Y/Y chg%	Actual	H/H chg%
Turnover	366,042	331,798	10%	364,256	0%	207,481	190,761	9%	158,561	31%
Construction	299,192	264,146	13%	284,857	5%	170,338	152,632	12%	128,854	32%
Design	21,086	19,394	9%	23,273	-9%	13,207	11,657	13%	7,879	68%
Dredging	27,838	32,789	-15%	36,068	-23%	14,666	18,942	-23%	13,172	11%
Port machinery	26,733	24,171	11%	26,820	0%	15,810	13,374	18%	10,923	45%
Others	4,192	3,706	13%	4,077	3%	1,535	2,555	-40%	2,657	-42%
Gross profit	39,272	33,938	16%	39,077	0%	22,636	19,682	15%	16,636	36%
Construction	27,117	22,931	18%	25,868	5%	15,372	13,174	17%	11,745	31%
Design	4,586	4.627	-1%	5,120	-10%	2.844	2,837	0%	1,742	63%
Dredging	3,782	4,516	-16%	4,689	-19%	2,067	2,548	-19%	1,715	21%
Port machinery	3,514	1,604	119%	3,114	13%	2,208	898	146%	1,306	69%
Others	299	207	44%	286	5%	194	133	46%	105	85%
Offset & unallocated	(26)	53		0		(49)	92		23	
Other gain / income, net	3,365	1,927		3.051		2,454	952		911	
Selling and admin expenses	(18,852)	(16,290)	16%	(16,853)	12%	(12,169)	(10,028)	21%	(6,683)	82%
SG&A as % of total sales	5.2%	4.9%	0.24 ppts	4.6%	0.52 ppts	5.9%	5.3%	0.61 ppts	4.2%	1.65 ppts
Operating Profits (EBIT)	23,785	19,575	22%	25,275	-6%	12,921	10,606	22%	10,864	19%
Net interest cost	(6,520)	(3,945)	65%	(6,068)	7%	(3,293)	(2,156)	53%	(3,227)	2%
Share of asso / JCE	339	222	53%	110	208%	200	184	9%	139	44%
Profit Before Tax (PBT)	17,604	15.852	11%	19,317	-9%	9,828	8,634	14%	7,776	26%
Net profit	13,985	12,568	11%	14,282	-2%	7,965	6,846	16%	6,020	32%
Net gearing	,	,		,====	_//	.,	0,010		148%	•=/•
Gross margin	10.7%	10.2%	0.5 ppts	10.7%	0 ppts	10.9%	10.3%	0.59 ppts	10.5%	0.42 ppts
Construction	9.1%	8.7%	0.38 ppts	9.1%	-0.02 ppts	9.0%	8.6%	0.39 ppts	9.1%	-0.09 ppts
Design	21.7%	23.9%	-2.11 ppts	22.0%	-0.25 ppts	21.5%	24.3%	-2.8 ppts	22.1%	-0.58 ppts
Dredging	13.6%	13.8%	-0.19 ppts	13.0%	0.59 ppts	14.1%	13.5%	0.64 ppts	13.0%	1.07 ppts
Port machinery	13.1%	6.6%	6.51 ppts	11.6%	1.53 ppts	14.0%	6.7%	7.25 ppts	12.0%	2.01 ppts
EBIT Margin	6.5%	5.9%	0.6 ppts	6.9%	-0.44 ppts	6.2%	5.6%	0.67 ppts	6.9%	-0.62 ppts
Construction	5.2%	5.1%	0.13 ppts	5.7%	-0.47 ppts	4.6%	4.9%	-0.34 ppts	6.1%	-1.55 ppts
Design	12.3%	13.3%	-0.95 ppts	11.7%	0.61 ppts	11.6%	13.2%	-1.64 ppts	13.5%	-1.94 ppts
Dredging	9.5%	11.0%	-1.54 ppts	10.6%	-1.07 ppts	11.4%	10.2%	1.19 ppts	7.4%	4.01 ppts
Port machinery	6.9%	0.3%	6.59 ppts	5.4%	1.52 ppts	4.9%	-1.6%	6.5 ppts	9.8%	-4.95 ppts
Net Margin	3.8%	3.8%	0.03 ppts	3.9%	-0.1 ppts	3.8%	3.6%	0.25 ppts	3.8%	0.04 ppts
New Orders	608,417	543,261	12%	591,158	3%	328,786	290,344	13%	279,631	18%
Construction	496,821	450,551	10%	495,606	0%	261,270	242,229	8%	235,551	11%
Design	31,137	25,191	24%	25,191	24%	17,659	12,271	44%	13,478	31%
Dredging	42,332	39,336	8%	41,303	24%	29,464	21,235	44 % 39%	12,868	129%
Port machinery	42,332	27,850	19%	28,725	15%	17,176	14,449	19%	15,856	8%
Order backlog	720,669	653,706	13/0	864,455	-17%	720,669	653,706	13/0	766,906	-6%
Op-CF	4,408	6,972		004,400	-1/70	21,932	17,593	25%	(17,524)	-070
Op-or	4,400	0,912				21,952	17,093	20%	(17,524)	

Source: Company data, J.P. Morgan estimates.

# Investment Thesis, Valuation and Risks

# **China Communications Construction - H** (Overweight; Price Target: HK\$13.70)

#### **Investment Thesis**

CCCC has been diversifying its revenue stream, transforming its business model from a pure EPC contractor to a service provider/infra asset operator. This business transformation has been underappreciated, in our view, overshadowed by concerns about local governments' funding situation, as reflected in CCCC's attractive valuation compared to its mid-cycle average multiples.

We see further room for cost-cutting and efficiency gains through continued emphasis on SOE reform and ongoing restructuring. We expect CCCC to de-leverage by way of improving cash generation amid China's easing credit conditions, equity fundraising (issue of preference shares) and asset monetization (through sale of heldfor-sale financial assets/non-strategic investments, receivable securitization and sale of BOT assets).

Additionally, we view CCCC as the key beneficiary of China's OBOR initiative, given its established track record in overseas markets and strong government backing (from its ultimate parent, the Ministry of Communication). We therefore expect the release of the detailed OBOR policy to be a major positive price catalyst for CCCC. We remain OW.

#### Valuation

Our Dec-15 PT of HK\$13.70 is based on our DCF valuation. Our PT implies a FY15/16E P/E of 11.6x/10.3x and P/BV of 1.5x/1.4x.

DCF assumptions WACC = 9.3%Cost of equity = 11.3%Risk-free rate = 5.0%Equity risk premium = 7.0%Beta = 0.9xCost of debt = 4.6%Target D/E = 30%Terminal growth = 0%

#### **Risks to Rating and Price Target**

Key downside risks include: (1) weaker-than-expected transport FAI; (2) execution risks associated with overseas projects and BT/BOT-type projects; (3) slower-than-expected in-sourcing progress of CCCC's dredging business; and (4) an unexpected shift toward credit tightening in China.

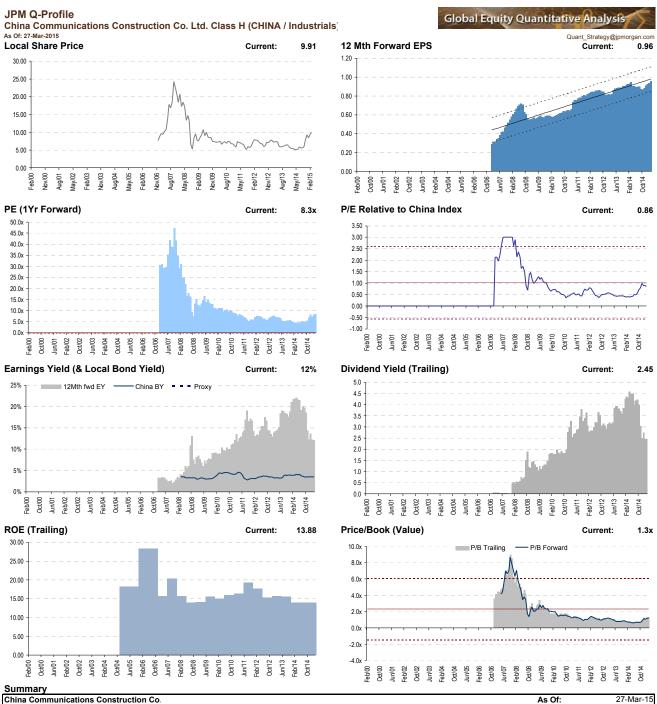
# China Communications Construction - H: Summary of Financials

Income Statement						Cash flow statement					
Rmb in millions, year end Dec	FY12	FY13	FY14E	FY15E	FY16E	Rmb in millions, year end Dec	FY12	FY13	FY14E	FY15E	FY16E
Revenues	295,321	331,798	364,256	396,604	431,357	Earnings before tax	15,551	15,852	19,317	21,043	23,726
% change Y/Y	0.4%	12.4%	9.8%	8.9%	8.8%	Depr. & amortization	6,987	8,042	9,923	11,301	12,671
Gross Margin	11.0%	10.2%	10.7%	10.9%	11.1%	Change in working capital	(10,718)	(19,589)	(15,011)	(8,793)	(5,997)
EBITDA	26,212	27,617	35,198	38,469	42,910	Taxes	(3,790)	(3,580)	(4,556)	(5,173)	(6,070
% change Y/Y	15.4%	5.4%	27.4%	9.3%	11.5%	Others	5,277	6,247	(3,021)	(1,346)	(1,095
EBITDA margin	8.9%	8.3%	9.7%	9.7%	9.9%	Cash flow from operations	13,307	6,972	6,652	17,032	23,235
EBIT	19,225	19,575	25,275	27,168	30,239	Capex	(6,535)	(6,258)	(27,560)	(27,398)	(26,507)
% change Y/Y	18.6%	1.8%	29.1%	7.5%	11.3%	Others	5,785	2,410	27,560	27,398	26,507
EBIT Margin	6.5%	5.9%	6.9%	6.9%	7.0%	Cash flow from investing	(19,504)	(28,086)	(24,426)	(26,112)	(25,476
Net Interest	(3,784)	(3,945)	(6,068)	(6,246)	(6,643)	Free cash flow	9,634	3,768	(16,271)	(5,655)	1,672
Earnings before tax	15,551	15,852	19,317	21,043	23,726	Equity raised/(repaid)	-	-	-	-	
% change Y/Y	3.5%	1.9%	21.9%	8.9%	12.8%	Debt raised/(repaid)	36,321	42,787	0	0	(
Тах	(3,790)	(3,580)	(4,556)	(5,173)	(6,070)	Dividends paid	(3,037)	(3,079)	(3,449)	(3,709)	(4,137
as % of EBT	24.4%	22.6%	23.6%	24.6%	25.6%	Other	(4,322)	(5,146)	(2,412)	(592)	(635
Net income (reported)	12,277	12,568	14,282	15,358	17,133	Cash flow from financing	28,962	34,562	(5,860)	(4,300)	(4,773
% change Y/Y	4.4%	2.4%	13.6%	7.5%	11.6%	Net change in cash	22,266	13,735	(23,617)	(13,362)	(6,997
Shares outstanding	16,175	16,175	16,175	16,175	16,175	Effect of exchange rate	(499)	287	18	18	18
EPS (reported)	0.79	0.78	0.88	0.95	1.06	Beginning cash	45,237	67,503	81,238	57,621	44,259
% change Y/Y	(0.2%)	(1.9%)	13.6%	7.5%	11.6%	Ending cash	67,503	81,238	57,621	44,259	37,262
Ū	,	( )				DPS	0.19	0.19	0.21	0.23	0.26
Balance sheet						Ratio Analysis					
Rmb in millions, year end Dec	FY12	FY13	FY14E	FY15E	FY16E	Rmb in millions, year end Dec	FY12	FY13	FY14E	FY15E	FY16E
Inventories	27,113	32,850	36,064	38,180	40,343	EBITDA margin	8.9%	8.3%	9.7%	9.7%	9.9%
Trade debtors	111,842	129,870	145,568	158,496	170,020	EBIT margin	6.5%	5.9%	6.9%	6.9%	7.0%
Bank balances and cash	67,503			44,259		Net margin	4.2%	3.8%	3.9%	3.9%	4.0%
Other current assets	65,150	74,895	84,774	91,901	99,559	J.					
Current assets	271,608	318,853	324,027	332,836	347,185	Sales growth	0.4%	12.4%	9.8%	8.9%	8.8%
	,		,	,	,	Net profit growth	4.4%	2.4%	13.6%	7.5%	11.6%
Net fixed assets	65,761	64,644	82,281	98,378	112,214	EPS growth	(0.2%)	(1.9%)	13.6%	7.5%	11.6%
Other non-current assets		133,948				5	( )	( )			
Total Assets	434,277	517,445	547,505	580,168	615,727	Net debt to total capital	44.4%	50.2%	52.7%	52.7%	51.4%
Liabilities						Not dobt to coulty	70.00/	100.00/	111 10/	111 00/	105 60
	69.187	07 040	07 040	07 010	07 010	Net debt to equity	79.8%	100.9% 0.7	111.4%	111.2% 0.7	105.6%
Short-term loans		- ,	'	87,818		Sales/assets	0.7		0.7		0.7
Payables	,	198,064	,	,	,	Assets/equity	5.1	5.2	5.3	5.1	4.8
Others	19,027	18,853	,		23,383		15.7%	13.8%	14.2%	13.8%	13.8%
Total current liabilities		304,735				KUGE	7.1%	5.9%	6.7%	6.9%	7.2%
Long-term debt	75,058	,	,		99,157						
Other liabilities	8,920		8,603	8,501	8,406						
Total Liabilities		412,604									
Minority interest	9,454		10,459	10,971	11,494						
Shareholder's equity	86,659		105,694								
BVPS Source: Company reports and J.P	5.36		6.53	7.25	8.06						

Source: Company reports and J.P. Morgan estimates.

Asia Pacific Equity Research 31 March 2015

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<u></u>											
China Communications Con	struction Co.								As Of:		27-Mar-15
CHINA	TICKER	1800 HK							Local Pric	e:	9.91
Industrials									EPS:		0.96
	Latest	Min	Max	Median	Average	2 S.D.+	2 S.D	% to Min	% to Max	% to Med	% to Avg
12mth Forward PE	8.27x				-						-
P/BV (Trailing)	1.32	0.69	9.28	1.40	2.30	6.08	-1.48	-47%	602%	6%	74%
Dividend Yield (Trailing)	2.45x	0.02	4.58	2.48	2.24	4.97	-0.49	-99%	87%	1%	-8%
ROE (Trailing)	13.88	13.85	28.35	15.67	17.22	25.34	9.11	0%	104%	13%	24%

Source: Bloomberg, Reuters Global Fundamentals, IBES CONSENSUS, JPMorgan Quantitative & Derivative Strategy

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China Co	mmunication	s Construction -	Н (1800.НК, 18	00 HK) Price Ch	art		Date	Rating	Share Price (HK\$)	Price Target (HK\$)
							04-Sep-08	Ν	12.44	13.80
		N НК	\$9.7	OW HK	\$11		18-Sep-08	Ν	7.58	7.90
	40 -						22-Jan-09	Ν	7.11	13.80
		N H N HK\$8	.4	OW HK	510	OW HK\$7.4	23-Jan-09	Ν	7.11	8.40
	30 -				]		15-Apr-09	Ν	9.59	9.70
Price(HK\$)	30 -			KS OW OW HKS9			17-Jan-10	Ν	7.87	8.60
							27-May-10	Ν	6.17	6.80
11100(11114)	20 -						22-Oct-10	Ν	7.56	7.80
	-	/ 16					02-Jul-11	OW	6.69	8.60
		' W					31-Oct-11	OW	6.11	9.00
	10 -		m.				09-Jan-12	WO	6.35	10.00
	1	- WW		the second with	mother		15-Feb-12	OW	7.43	11.00
							31-Oct-12	WO	7.22	9.00
	0	1	1		1		27-Aug-13	WO	6.27	9.40
	Dec	Jun	Dec	Jun	Dec	Jun	31-Dec-13	WO	6.25	8.00
	06	08	09	11	12	14	30-Apr-14	WO	5.15	6.50
		Norgan; price data adj	usted for stock split	s and dividends.			02-Aug-14	OW	5.91	7.40
Initiated cov	erage Sep 04, 200	18.					26-Feb-15	WO	9.11	13.70

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IB clients*	56%	49%	33%
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IB clients*	75%	67%	52%

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