### Deutsche Bank Markets Research



## Rating Hold

Asia China

Consumer

Food & Beverage

## Company Tingyi

Reuters Bloomberg 0322.HK 322 HK

Bloomberg Exchange Ticke 322 HK HKG 0322

ADR Ticker ISIN US8874953073

# No easy 1H15

#### A preferred partner, maintaining Hold

Although Tingyi's 2015 top- and bottom-line growth will be back-end loaded, we think its unrivalled distribution network and economies of scale make it a preferred Chinese partner for foreign brands, and also one of the beneficiaries of consumer upgrades. Maintaining Hold.

#### Excluding c. USD35m provisions, core NPAT was USD435m

Tingyi reported a 2% yoy decline in reported NPAT to USD400m for 2014. During the year, Tingyi announced a voluntary retirement plan for employees of Pepsi-JV, under which employees are entitled to compensation for termination of employment in 2015-16, and it recognized an attributable USD33m in contingent expenses in 2014. Excluding such expenses, Tingyi's core NPAT would have been USD433m, up 6% yoy, and +/-3% vs. DBe (USD420m) and consensus forecast (USD444m).

#### 2015 guidance: single-digit top-line growth but back-end loaded

Tingyi targets single-digit top-line growth in 2015, but reminds the market that 2014 was front-end loaded (therefore 1H14 was a difficult comp). The company also plans to pass on part of the cost benefit to reward distributors, and part of it for a product upgrade in 2015. Tingyi is open to more cooperation with foreign brands apart from Starbucks (SBUX US; \$97.5, NR).

## 2015-16E NPAT -4.8-8.5%; target price -5.8%

We have cut our 2015-16E NPAT forecast by 4.8-8.5%, to factor in slower revenue growth in view of the macro headwind of weak consumption, lower input costs but higher A&P expenses. Based on our new forecast, our DCF-based target price is reduced to HKD19.5 from HKD20.7 (3.9% RFR; 5.6% ERP; 1.0 beta; debt free structure; 2% TG). Key upside risks include unexpected and earnings-accretive M&A, lower input costs. Key downside risks include intensifying competition leading to price cuts and rising selling expenses, and input cost hikes.

| Forecasts And Ratios                          |          |          |          |          |          |
|---|----------|----------|----------|----------|----------|
| Year End Dec 31                               | 2013A    | 2014A    | 2015E    | 2016E    | 2017E    |
| Sales (USDm)                                  | 10,941.0 | 10,238.0 | 10,897.3 | 11,656.9 | 12,491.3 |
| Reported NPAT (USDm)                          | 408.5    | 400.5    | 544.6    | 642.9    | 696.9    |
| Reported EPS FD(USD)                          | 0.07     | 0.07     | 0.10     | 0.11     | 0.12     |
| DB EPS FD (USD)                               | 0.07     | 0.07     | 0.10     | 0.11     | 0.12     |
| OLD DB EPS FD (USD)                           | 0.07     | 0.08     | 0.11     | 0.12     | -        |
| % Change                                      | 0.0%     | -5.0%    | -8.5%    | -4.8%    | -        |
| DB EPS growth (%)                             | 12.0     | -1.6     | 36.0     | 18.1     | 8.4      |
| PER (x)                                       | 36.7     | 37.5     | 23.5     | 19.9     | 18.4     |
| DPS (net) (USD)                               | 0.04     | 0.04     | 0.05     | 0.06     | 0.06     |
| Yield (net) (%)                               | 1.4      | 1.3      | 2.1      | 2.5      | 2.7      |
| Source: Deutsche Bank estimates, company data |          |          |          |          |          |

DB EPS is fully diluted and excludes non-recurring items

#### Date 23 March 2015

## **Forecast Change**

| Price at 23 Mar 2015 (HKD) | 17.74         |
|----------------------------|---------------|
| Price target - 12mth (HKD) | 19.50         |
| 52-week range (HKD)        | 23.20 - 16.24 |
| HANG SENG INDEX            | 24,375        |

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| Key changes             |                  |              |       |
|-------------------------|------------------|--------------|-------|
| Price target            | 20.70 to 19.50   | $\downarrow$ | -5.8% |
| Sales (FYE)             | 11,174 to 10,897 | 1            | -2.5% |
| Op prof<br>margin (FYE) | 8.2 to 9.0       | 1            | 10.1% |
| Net profit<br>(FYE)     | 595.1 to 544.6   | Ţ            | -8.5% |
|                         |                  |              |       |

#### Price/price relative

Source: Deutsche Bank



| Performance (%)       | 1m   | 3m  | 12m   |
|-----------------------|------|-----|-------|
| Absolute              | -7.4 | 2.1 | -15.1 |
| HANG SENG INDEX       | -1.9 | 4.5 | 13.7  |
| Source: Deutsche Bank |      |     |       |

#### Deutsche Bank AG/Hong Kong

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<sup>&</sup>lt;sup>2</sup> Multiples and yields calculations use average historical prices for past years and spot prices for current and future years, except P/B which uses the year end close



| Running the numbers |  |
|---------------------|--|
| Asia                |  |
| China               |  |
| Food & Beverage     |  |

## Tingyi

Reuters: 0322.HK Bloomberg: 322 HK

## Hold

| Hola              |                   |
|-------------------|-------------------|
| Price (23 Mar 15) | HKD 17.74         |
| Target Price      | HKD 19.50         |
| 52 Week range     | HKD 16.24 - 23.20 |
| Market Cap (m)    | HKDm 99,236       |
|                   | USDm 12,792       |

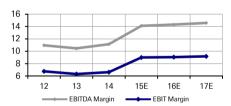
#### Company Profile

Tingyi (Cayman Islands) Holding Corporation, through its subsidiaries, manufactures and sells instant noodles, baked goods and beverages in China.

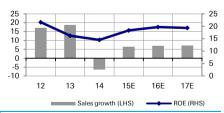
#### Price Performance



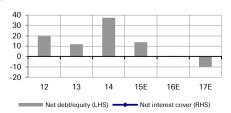
#### Margin Trends



#### Growth & Profitability



#### Solvency



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| Fiscal year end 31-Dec   | 2012                                      | 2013                              | 2014                              | 2015E                             | 2016E                             | 2017                                       |
|--|---|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--|
| Financial Summary  |   |                                   |                                   |                                   |                                   |  |
| DB EPS (USD)   | 0.07                                      | 0.07                              | 0.07                              | 0.10                              | 0.11                              | 0.1  |
| Reported EPS (USD)   | 0.08                                      | 0.07                              | 0.07                              | 0.10                              | 0.11                              | 0.1  |
| DPS (USD)  | 0.03                                      | 0.04                              | 0.04                              | 0.05                              | 0.06                              | 0.0  |
| BVPS (USD)   | 0.4                                       | 0.5                               | 0.5                               | 0.6                               | 0.6                               | 0.   |
| Weighted average shares (m)  | 5,592                                     | 5,594                             | 5,593                             | 5,593                             | 5,593                             | 5,59                                       |
| Average market cap (USDm)  | 15,629                                    | 14,935                            | 15,026                            | 12,792                            | 12,792                            | 12,79                                      |
| Enterprise value (USDm)  | 17,228                                    | 16,423                            | 17,546                            | 14,645                            | 14,262                            | 13,91                                      |
| Valuation Metrics  |   |                                   |                                   |                                   |                                   |  |
| P/E (DB) (x)   | 43.0                                      | 36.7                              | 37.5                              | 23.5                              | 19.9                              | 18.  |
| P/E (Reported) (x)<br>P/BV (x)   | 34.1<br>6.57                              | 36.7<br>6.04                      | 37.5<br>4.51                      | 23.5<br>4.12                      | 19.9<br>3.73                      | 18.<br>3.3                                 |
| • •  |   |                                   |                                   |                                   |                                   |  |
| FCF Yield (%)  | 2.4                                       | 2.9                               | nm                                | 8.2                               | 6.6                               | 7.   |
| Dividend Yield (%)   | 1.2                                       | 1.4                               | 1.3                               | 2.1                               | 2.5                               | 2.   |
| EV/Sales (x)   | 1.9                                       | 1.5                               | 1.7                               | 1.3                               | 1.2                               | 1.   |
| EV/EBITDA (x)  | 17.0                                      | 14.3                              | 15.4                              | 9.5                               | 8.5                               | 7.   |
| EV/EBIT (x)  | 27.7                                      | 23.7                              | 25.9                              | 14.9                              | 13.5                              | 12.  |
| Income Statement (USDm)  |   |                                   |                                   |                                   |                                   |  |
| Sales revenue  | 9,212                                     | 10,941                            | 10,238                            | 10,897                            | 11,657                            | 12,49                                      |
| Gross profit   | 2,754                                     | 3,310                             | 3,118                             | 3,595                             | 3,764                             | 4,09                                       |
| EBITDA   | 1,011                                     | 1,145                             | 1,142                             | 1,539                             | 1,668                             | 1,82                                       |
| Depreciation   | 381                                       | 444                               | 454                               | 558                               | 611                               | 67   |
| Amortisation<br>FBIT   | 7<br>623                                  | 8<br>693                          | 9<br>679                          | 0<br>981                          | 0<br>1.057                        | 1 1 4                                      |
| Net interest income(expense)   | 16  | 14                                | 8                                 | 15                                | 59                                | 1,14<br>7                                  |
| Associates/affiliates  | 4   | 16                                | 7                                 | 7                                 | 7                                 | ,  |
| Exceptionals/extraordinaries   | 190                                       | 0                                 | 0                                 | 0                                 | 0                                 |  |
| Other pre-tax income/(expense)   | 0   | 0                                 | 0                                 | 0                                 | 0                                 |  |
| Profit before tax  | 832                                       | 723                               | 694                               | 1,003                             | 1,123                             | 1,22                                       |
| Income tax expense   | 228                                       | 229                               | 209                               | 274                               | 291                               | 30   |
| Minorities   | 145                                       | 86                                | 84                                | 185                               | 190                               | 23   |
| Other post-tax income/(expense)<br>Net profit  | 0<br>460                                  | 0<br>409                          | 0<br>400                          | 0<br>545                          | 0<br>643                          | 69   |
| ·  |   |                                   |                                   |                                   |                                   |  |
| DB adjustments (including dilution)<br>DB Net profit   | -95<br>365                                | 0<br>409                          | 0<br>400                          | 0<br>545                          | 0<br>643                          | 69   |
| Cash Flow (USDm)   |   |                                   |                                   | 0.0                               | 0.0                               |  |
|  | 1 105                                     | 1.070                             | F00                               | 1 5 45                            | 1 500                             | 1.00                                       |
| Cash flow from operations<br>Net Capex   | 1,195<br>-818                             | 1,270<br>-833                     | 590<br>-838                       | 1,545<br>-493                     | 1,563<br>-719                     | 1,69<br>-79                                |
| Free cash flow   | 376                                       | -633<br>437                       | -248                              | 1,052                             | 844                               | 90   |
| Equity raised/(bought back)  | 4   | -14                               | 0                                 | 0                                 | 0                                 | 00   |
| Dividends paid   | -248                                      | -207                              | -204                              | -200                              | -272                              | -32  |
| Net inc/(dec) in borrowings  | 234                                       | 192                               | 952                               | 0                                 | 0                                 |  |
| Other investing/financing cash flows   | -127                                      | -4                                | -563                              | 0                                 | 0                                 |  |
| Net cash flow  | 240                                       | 404                               | -63                               | 852                               | 572                               | 57   |
| Change in working capital  | 331                                       | 303                               | -319                              | 15                                | 110                               | 8  |
| Balance Sheet (USDm)   |   |                                   |                                   |                                   |                                   |  |
| Cash and other liquid assets   | 830                                       | 1,234                             | 1,171                             | 2,022                             | 2,595                             | 3,17                                       |
| Tangible fixed assets  | 5,002                                     | 5,485<br>28                       | 5,860<br>27                       | 5,795<br>27                       | 5,902<br>27                       | 6,01<br>2                                  |
| Goodwill/intangible assets<br>Associates/investments   | 29<br>139                                 | 28<br>134                         | 27<br>185                         | 27<br>192                         | 27<br>200                         | 20   |
| Other assets   | 1,473                                     | 1,543                             | 1,963                             | 1,988                             | 2,038                             | 2,08                                       |
| Total assets   | 7,473                                     | 8,424                             | 9,206                             | 10,025                            | 10,762                            | 11,50                                      |
| nterest bearing debt   | 1,484                                     | 1,676                             | 2,629                             | 2,629                             | 2,629                             | 2,62                                       |
| Other liabilities  | 2,680                                     | 3,026                             | 2,682                             | 3,043                             | 3,269                             | 3,43                                       |
| Total liabilities  | 4,164                                     | 4,702                             | 5,310                             | 5,672                             | 5,898                             | 6,06                                       |
| Shareholders' equity<br>Minorities   | 2,364                                     | 2,676                             | 2,834                             | 3,106                             | 3,428                             | 3,77                                       |
| Minorities<br>Fotal shareholders' equity   | 945<br>3,309                              | 1,046<br>3,722                    | 1,062<br>3,896                    | 1,247<br>4,353                    | 1,437<br>4,864                    | 1,66<br>5,44                               |
| Vet debt   | 654                                       | 3,722<br>442                      | 1,458                             | 4,333<br>606                      | 4,604<br><i>34</i>                | -54  |
| Key Company Metrics  |   |                                   |                                   |                                   | -                                 |  |
| Sales growth (%)   | 17 1                                      | 10.0                              | 6.4                               | 6.4                               | 7.0                               | 7  |
|  | 17.1<br>-4.0                              | 18.8<br>12.0                      | -6.4<br>-1.6                      | 6.4<br>36.0                       | 7.0<br>18.1                       | 7.<br>8.                                   |
| 0 , ,  |   |                                   | 11.2                              | 14.1                              | 14.3                              | 14.  |
| DB EPS growth (%)  |   | 10.5                              |                                   |                                   |                                   |  |
| DB EPS growth (%)<br>EBITDA Margin (%)   | 11.0                                      | 10.5<br>6.3                       |                                   |                                   |                                   |  |
| DB EPS growth (%)<br>EBITDA Margin (%)<br>EBIT Margin (%)  |   | 10.5<br>6.3<br>50.0               | 6.6<br>50.0                       | 9.0<br>50.0                       | 9.1<br>50.0                       | 9  |
| DB EPS growth (%)<br>EBITDA Margin (%)<br>EBIT Margin (%)<br>Payout ratio (%)  | 11.0<br>6.8                               | 6.3                               | 6.6                               | 9.0                               | 9.1                               | 9<br>50                                    |
| DB EPS growth (%)<br>EBITDA Margin (%)<br>EBIT Margin (%)<br>Payout ratio (%)<br>ROE (%)<br>Capex/sales (%)  | 11.0<br>6.8<br>39.2<br>21.6<br>9.5        | 6.3<br>50.0<br>16.2<br>8.0        | 6.6<br>50.0<br>14.5<br>8.2        | 9.0<br>50.0<br>18.3<br>4.5        | 9.1<br>50.0<br>19.7<br>6.2        | 9<br>50<br>19<br>6                         |
| DB EPS growth (%) EBITDA Margin (%) EBIT Margin (%) Payout ratio (%) ROE (%) Capex/sales (%) Capex/depreciation (x)  | 11.0<br>6.8<br>39.2<br>21.6<br>9.5<br>2.3 | 6.3<br>50.0<br>16.2<br>8.0<br>1.9 | 6.6<br>50.0<br>14.5<br>8.2<br>1.8 | 9.0<br>50.0<br>18.3<br>4.5<br>0.9 | 9.1<br>50.0<br>19.7<br>6.2<br>1.2 | 9<br>50<br>19<br>6<br>1                    |
| Sales growth (%)  DB EPS growth (%)  EBITDA Margin (%)  EBIT Margin (%)  Payout ratio (%)  ROE (%)  Capex/sales (%)  Capex/depreciation (x)  Net debt/equity (%)  Net interest cover (x) | 11.0<br>6.8<br>39.2<br>21.6<br>9.5        | 6.3<br>50.0<br>16.2<br>8.0        | 6.6<br>50.0<br>14.5<br>8.2        | 9.0<br>50.0<br>18.3<br>4.5        | 9.1<br>50.0<br>19.7<br>6.2        | 9.<br>50.<br>19.<br>6.<br>1.<br>-10.<br>ni |



# 2015 is back-end loaded

#### 2015 outlook

#### Single-digit top-line growth but back-end loaded

This is James Wei's first annual results briefing after being appointed CEO. According to Mr Wei and management, Tingyi targets single-digit top-line growth in 2015, but reminds the market that 2014 was front-end loaded (therefore 1H14 made a difficult comp). The company also plans to pass on part of the cost benefit to reward distributors, and partly for a product upgrade in 2015. Note that Tingyi's 1H14 top-line growth was only 1.5%, and given the possible top-line disappointment, we lower our revenue forecast.

#### More international cooperation to expand product portfolio

Tingyi announced a JV with Starbucks for production of RTD coffee, and may have more cooperation with international beverage brand(s) in future, in particular outside the RTD tea and water areas.

Although the company plans to strengthen R&D, it has to stay focused due to limited resources, and its R&D will therefore focus on it core "evergreen products", e.g. RTD tea and water. The Pepsi JV will cover carbonated drinks and through Tropicana, it will also identify "evergreen" juice products, as traditional juice could only be a fashion. However, to stay relevant to future market trends, i.e. consumer fragmentation and premiumization, Tingyi has to continue expanding its product portfolio, and therefore it will continue seeking cooperation with other brands with relevant know how. Tingyi mentioned earlier that it will launch chilled, dairy/probiotic products; we wonder if the company might cooperate with Weichuan China and Calpis, but the company declined to comment on this.

#### Stay focused, cost savings, innovation

Management agreed that there is not enough innovation within Tingyi (although we saw many new noodle and beverage products in the briefing), and it will strengthen R&D. In 2015, Tingyi: "will switch to cost saving, efficiency enhancing, and innovation as a result of the sluggish economy and the nature of the consumer market. We will maintain a steady operation, exercise sound control of capital expenditure, improve team skills, tackle enormous challenges and create synergies". It plans to reduce capex to USD600-700m for 2015 (2014: USD1,480m, including USD530m for new head office), mainly on beverages.

#### Cost benefits

During 2014, Tingyi announced a voluntary retirement plan for its employees as a result of an integration programme for its Pepsi-JV. The Group has made an offer to the affected employees who can decide to accept the offer of benefits in exchange for the termination of their employment, and it recognized USD73m termination expenses from during the year, including USD70m of contingent expenses (attributable to Tingyi: c. USD33m). This is a one-off and we think the plan will accelerate Tingyi's cost-cutting plan.



Tingyi will maintain ASP, but plans to pass on some of the cost benefit it will gain from lower staff and input costs to reward consumers (i.e. via product upgrade) and distributors.

To recall, Tingyi management indicated at the beginning of the year that market visibility is the worst in Tingyi's history (since 1992), and the company has put profitability as 2015's top priority, including: 1) maintaining ASP while raw material costs are on a down trend. Although CPI is trending lower, Tingyi believes it is better to adjust ASP now, as when CPI is trending up, the central government will turn defensive on any price hike; 2) focusing on efficiency, e.g. by merging the food and beverage back offices from January 2015; 3) cutting TVC and using more online marketing; 4) enjoying the full-year impact of redundancy (cutting 2,000 Pepsi-JV staff since 2Q14) and more cost savings from the Pepsi JV, with GPM to catch up with Tingyi's beverage business within five years, e.g. by renewing OEM contracts at a lower cost upon expiry.

## 2015-16E NPAT and target price revisions

We have cut our 2015-16E NPAT forecast by 4.8-8.5%, to factor in slower revenue growth in view of the macro headwind of weak consumption, lower input costs, but higher A&P expenses to support distributors and stimulate demand. Based on our new forecast, our DCF-based target price is cut to HKD19.5 from HKD20.7 (3.9% RFR; 5.6% ERP; 1.0 beta; debt free structure; 2% TG, all in line with our valuation methodology for Chinese consumer stocks).

| in iguire in 2010 102 titi it in terresens |        |        |        |        |        |       |  |  |  |  |
|--|--------|--------|--------|--------|--------|-------|--|--|--|--|
|  | New    |        | Old    |        | Change |       |  |  |  |  |
|  | 2015E  | 2016E  | 2015E  | 2016E  | 2015E  | 2016E |  |  |  |  |
| Sales                                      | 10,897 | 11,657 | 11,174 | 12,021 | -2.5%  | -3.0% |  |  |  |  |
| GPM  | 33.0%  | 32.3%  | 31.3%  | 31.0%  | 1.7%   | 1.3%  |  |  |  |  |
| EBITM                                      | 9.0%   | 9.1%   | 8.2%   | 8.2%   | 0.8%   | 0.9%  |  |  |  |  |
| Core NPAT                                  | 545    | 643    | 595    | 675    | -8.5%  | -4.8% |  |  |  |  |
| Source: Deutsche Bank estimate             | s      |        |        |        |        |       |  |  |  |  |

Figure 2: Tingyi sensitivity to petrochem-related cost

|                       | 2015  | E                  | 2016  | E                  |  |
|-----------------------|-------|--------------------|-------|--------------------|--|
|                       | USDm  | Dev from base case | USDm  | Dev from base case |  |
| 6%                    | (36)  | -6.5%              | (41)  | -6.4%              |  |
| 4%                    | (24)  | -4.4%              | (27)  | -4.2%              |  |
| 2%                    | (12)  | -2.2%              | (14)  | -2.1%              |  |
| Base case NPAT        | 544.6 |                    | 642.9 |                    |  |
| -2%                   | 12    | 2.2%               | 14    | 2.1%               |  |
| -4%                   | 24    | 4.4%               | 27    | 4.2%               |  |
| -6%                   | 36    | 6.5%               | 41    | 6.4%               |  |
| Source: Deutsche Bank |       |                    |       |                    |  |

A lower PET cost favors beverage makers, including Tingyi. We estimate the cost of petrochem-related raw materials to account for 20% of its total COGS in 2015E, and for every 2% change in related cost from our base case (unit packaging cost of beverage -15% yoy), Tingyi's 2015E NPAT will be changed



by 2.2%. Note that: 1) back in 2009, Tingyi didn't enjoy significant margin improvement from lower PET costs as it launched the "One More Bottle" campaign. This time around, as it plans to maintain ASP, we believe it will keep most of the cost benefit; and 2) Tingyi's effective interest in its beverage business is 47.5%, and therefore it will not take the full benefit of the PET cost savings.

Figure 3: Crude Oil-Brent Dated FOB Figure 4: Crude oil and PET rebased U\$/BBL 160 600 140 500 120 100 400 80 300 40 200 20 100 1/5/2012 1/5/2003 1/5/2010 May-2008 Mar-2009 Jan-2010 Nov-2010 Sep-2011 7/1/2012 Source: Bloombero Source: CMAI, Bloombero Figure 5: PET, bottle Resin (not Coke Figure 6: Tingyi beverage GPM vs. PET avg price approved) 2,000 1.800 GPM (LHS) 1 800 1.600 45% PET (RHS: USD/MT) 1.400 1 600 40% 1 400 1.200 35% 1,000 1.200 1.000 30% 800 25% 600 20% 2005 2006 2007 2010 2002 2003 2004 2008 2009 2011 Source: CMAI Source: Company data; CMAI; Deutsche Bank

## Enjoying tailwinds, maintaining Hold

#### International brand cooperation can be a premiumization strategy

In 2015, we think Tingyi, together with other FMCG peers, can enjoy the low input cost tailwinds, but this is a one-off. While we don't expect the Starbucks-JV to become a major profit contributor, more cooperation with international brands can become Tingyi's premiumization strategy, as "Master Kong" is a mass market/value-for-money brand, and it is difficult to tap into the premiumization trend on its own.

#### Maintaining Hold

As Tingyi's 2015 top-line growth will be back-end loaded, in 1H15 it can only count on lower input costs and staff costs. Only from 2H15 will it see top-line growth together with cost benefits. Nevertheless, we believe 4Q14 was the low point, and we have not changed our long-term thesis. Our DCF-based target price, which equates to 25.8x 2015E P/E, is backed by Tingyi's unrivalled distribution network and economies of scale, making it one of the beneficiaries



of consumer upgrades, and, according to Tingyi's five-year plan (2013-17), increasing product innovation and development efforts are on its agenda. Maintaining Hold.

Key upside risks include unexpected and earnings-accretive M&A, Tingyi being an acquisition target, and lower input costs. Key downside risks include intensifying competition leading to price cuts and rising selling expenses, input cost hikes. Separately, on 7 March 2015, Tinghsin terminated the proposed disposal of a 37.17% stake in Taipei 101 (for TWD25bn) as the deal failed to get government approval. We have no means of ascertaining, but if Tinghsin needs refinancing and/or debt servicing, it could sell assets (including its interests in listed vehicles), and/or increase the dividend payout of subsidiaries; etc.

#### 2014 review

Tingyi reported a 2% yoy decline in reported NPAT to USD400m for 2014 (5% below DBe of USD420m and 10% below market consensus of USD444m), with sales declining by 6% yoy to USD10.2bn (2% below DBe). During 2014, Tingyi announced a voluntary retirement plan for its employees as a result of an integration programme for its Pepsi-JV. The Group has made an offer to the affected employees who can decide to accept the offer of benefits in exchange for the termination of their employment, and it recognized USD70m of contingent termination expenses from during the year. Excluding c. USD33m attributable integration cost, Tingyi's core NPAT would have been USD435m, up 6% yoy.

| Figure 7: Tingyi | results h | nighligh | nts   |       |        |       |       |       |        |        |       |       |          |       |       |
|------------------|-----------|----------|-------|-------|--------|-------|-------|-------|--------|--------|-------|-------|----------|-------|-------|
| 1 0 07           |           | 0 0      |       |       |        |       |       |       |        |        |       | Υ     | oy chang | ge    |       |
| (USDm)           | 10        | 20       | 3Q    | 4Q    | 2013   | 1Q    | 2Q    | 3Q    | 4Q     | 2014   | 10    | 20    | 3Q       | 40    | 2014  |
| Turnover         |           |          |       |       |        |       |       |       |        |        |       |       |          |       |       |
| Instant noodles  | 1,105     | 888      | 1,153 | 1,186 | 4,332  | 1,150 | 884   | 1,132 | 972    | 4,138  | 4%    | 0%    | -2%      | -18%  | -4%   |
| Beverages        | 1,483     | 1,767    | 2,160 | 858   | 6,268  | 1,554 | 1,778 | 1,729 | 739    | 5,800  | 5%    | 1%    | -20%     | -14%  | -7%   |
| Others           | 60        | 119      | 77    | 85    | 341    | 78    | 60    | 93    | 69     | 300    | 29%   | -50%  | 21%      | -18%  | -12%  |
| Total            | 2,648     | 2,775    | 3,390 | 2,128 | 10,941 | 2,782 | 2,723 | 2,954 | 1,780  | 10,238 | 5%    | -2%   | -13%     | -16%  | -6%   |
| Gross margin     |           |          |       |       |        |       |       |       |        |        |       |       |          |       |       |
| Instant noodles  | 30.2%     | 28.0%    | 29.8% | 28.8% | 29.2%  | 28.0% | 27.3% | 29.8% | 27.9%  | 28.3%  | -2.1% | -0.7% | 0.0%     | -0.9% | -0.9% |
| Beverages        | 28.0%     | 32.0%    | 34.2% | 24.1% | 30.8%  | 32.1% | 34.6% | 33.4% | 21.5%  | 31.9%  | 4.1%  | 2.6%  | -0.8%    | -2.5% | 1.2%  |
| Blended          | 29.3%     | 30.4%    | 32.6% | 27.5% | 30.3%  | 30.4% | 31.8% | 32.1% | 25.9%  | 30.5%  | 1.1%  | 1.3%  | -0.5%    | -1.6% | 0.2%  |
| EBITM            |           |          |       |       |        |       |       |       |        |        |       |       |          |       |       |
| Instant noodles  | 11.5%     | 7.5%     | 12.0% | 8.8%  | 10.1%  | 10.6% | 7.6%  | 13.5% | 8.5%   | 10.3%  | -0.9% | 0.1%  | 1.5%     | -0.3% | 0.2%  |
| Beverages        | 3.9%      | 5.1%     | 8.0%  | -9.5% | 3.8%   | 8.1%  | 8.3%  | 6.6%  | -17.4% | 4.5%   | 4.2%  | 3.2%  | -1.4%    | -7.9% | 0.6%  |
| Blended          | 7.4%      | 6.2%     | 10.6% | -2.0% | 6.2%   | 9.1%  | 8.2%  | 9.8%  | -4.9%  | 0.0%   | 1.8%  | 2.0%  | -0.8%    | -2.9% | -6.2% |
| NPAT             |           |          |       |       |        |       |       |       |        |        |       |       |          |       |       |
| Instant noodles  | 98        | 57       | 108   | 74    | 337    | 103   | 58    | 119   | 80     | 360    | 5%    | 3%    | 10%      | 8%    | 7%    |
| Beverages        | 10        | 28       | 77    | (38)  | 69     | 39    | 54    | 39    | (33)   | 103    | 282%  | 91%   | -49%     | -     | 49%   |
| Others           | (3)       | (4)      | 1     | (10)  | (8)    | (14)  | (9)   | 1     | (8)    | (30)   |       |       |          |       |       |
| Core NPAT        | 105       | 81       | 186   | 26    | 398    | 128   | 104   | 160   | 42     | 433    | 22%   | 27%   | -14%     | -62%  | 9%    |



| One-off items                       | -   | 11 | -   | -  | 11  | -   | -   | -   | (33) | (33) |     |     |      |      |     |
|-------------------------------------|-----|----|-----|----|-----|-----|-----|-----|------|------|-----|-----|------|------|-----|
| Reported NPAT                       | 105 | 92 | 186 | 26 | 409 | 128 | 104 | 160 | 9    | 400  | 22% | 13% | -14% | -65% | -2% |
| Source: Company data; Deutsche Bank |     |    |     |    |     |     |     |     |      |      |     |     |      |      |     |

In 4Q14, revenue declined 16% yoy. Noodle (90% of 2014 NPAT) 4Q14 revenue was down 18% yoy. Tingyi believes this is partly due to the tainted oil scandal of its Taiwan sister companies, and also to distributors stocking up in 3Q14 ahead of the price hike. We think it is also partly a combined result of RMB depreciation, late Chinese New Year and weak consumption. Beverage revenue was down 14% yoy in 4Q14, mainly driven by the ongoing weakness of traditional juice.

| ı |        | _  | _        |         |             |
|---|--------|----|----------|---------|-------------|
| ı | Figure | χ. | Roversee | ravanua | breakdown   |
| ı | riguie | Ο. | Develage | revenue | DIGUNUOVIII |

|                                |       |       |       |     |       |       |       |       |     |       | Yoy<br>change |      |      |      |      |
|--------------------------------|-------|-------|-------|-----|-------|-------|-------|-------|-----|-------|---------------|------|------|------|------|
| (USDm)                         | 10    | 20    | 3Q    | 40  | 2013  | 10    | 20    | 30    | 40  | 2014  | 10            | 20   | 30   | 40   | 2014 |
| RTD tea                        | 573   | 653   | 752   | 314 | 2,292 | 724   | 661   | 626   | 319 | 2,330 | 26%           | 1%   | -17% | 2%   | 2%   |
| Bottled water                  | 154   | 354   | 473   | 160 | 1,141 | 206   | 444   | 350   | 134 | 1,134 | 34%           | 25%  | -26% | -16% | -1%  |
| Diluted juice                  | 363   | 403   | 410   | 164 | 1,340 | 316   | 303   | 248   | 97  | 964   | -13%          | -25% | -40% | -41% | -28% |
| Carbonated drinks              | 393   | 357   | 525   | 220 | 1,495 | 308   | 370   | 505   | 190 | 1,373 | -22%          | 4%   | -4%  | -14% | -8%  |
| Beverages Source: Company data | 1,483 | 1,767 | 2,160 | 858 | 6,268 | 1,554 | 1,778 | 1,729 | 739 | 5,800 | 5%            | 1%   | -20% | -14% | -7%  |

Net debt increased to USD1,458m as of end-2014 (2013: USD442m), partly as the company built a new head office in Shanghai. The company is keeping the dividend payout ratio unchanged at 50%.

| Figure | 9: N | larket s | share | by prod | luct/ | brand |
|--------|------|----------|-------|---------|-------|-------|
|--------|------|----------|-------|---------|-------|-------|

| 1 0                            | /      |       |       |       |       |       |       |       |
|--------------------------------|--------|-------|-------|-------|-------|-------|-------|-------|
|                                | 1013   | 2013  | 3Q13  | 4013  | 1014  | 2014  | 3Q14  | 4Q14  |
| RTD tea (volume) ex-mil        | lk tea |       |       |       |       |       |       |       |
| Tingyi                         | 54.5%  | 57.1% | 58.0% | 59.4% | 60.8% | 60.9% | 61.4% | 61.4% |
| UPC                            | 25.5%  | 24.0% | 23.9% | 23.5% | 22.9% | 22.8% | 22.6% | 22.9% |
| Wahaha                         | 8.6%   | 7.8%  | 7.2%  | 6.6%  | 6.0%  | 6.1%  | 5.8%  | 5.5%  |
| Coca Cola                      | 1.1%   | 0.9%  | 0.8%  | 0.6%  | 0.6%  | 0.4%  | 0.3%  | 0.2%  |
| RTD tea (value) ex-milk        | tea    |       |       |       |       |       |       |       |
| Tingyi                         | 52.2%  | 53.4% | 53.8% | 54.8% | 55.9% | 56.1% | 56.5% | 56.1% |
| UPC                            | 25.0%  | 24.6% | 24.7% | 24.4% | 23.8% | 23.5% | 23.4% | 23.7% |
| Wahaha                         | 9.3%   | 8.7%  | 8.1%  | 7.5%  | 6.9%  | 7.0%  | 6.7%  | 6.2%  |
| Coca Cola                      | 1.2%   | 1.0%  | 0.9%  | 0.8%  | 0.7%  | 0.4%  | 0.3%  | 0.3%  |
| Bottled water (volume)         |        |       |       |       |       |       |       |       |
| Tingyi                         | 19.7%  | 22.7% | 25.9% | 22.6% | 20.3% | 21.8% | 21.9% | 19.1% |
| Wahaha                         | 11.8%  | 11.4% | 11.3% | 12.0% | 12.3% | 11.4% | 10.9% | 11.0% |
| Farmer's Spring                | 24.1%  | 22.7% | 21.2% | 21.2% | 21.5% | 20.8% | 20.2% | 20.2% |
| Coca Cola                      | 6.5%   | 7.6%  | 8.3%  | 6.7%  | 6.4%  | 7.8%  | 8.0%  | 7.1%  |
| Yi Bao                         | 11.1%  | 10.2% | 9.8%  | 12.5% | 13.3% | 12.8% | 13.1% | 15.8% |
| Run Tian                       | 1.7%   | 1.6%  | 1.7%  | 1.9%  | 1.6%  | 1.4%  | 1.3%  | 1.4%  |
| Diluted Juice drinks (vol      | lume)  |       |       |       |       |       |       |       |
| Tingyi                         | 25.2%  | 30.5% | 33.8% | 31.0% | 25.4% | 28.3% | 28.4% | 26.1% |
| UPC                            | 19.2%  | 19.5% | 19.0% | 19.2% | 18.4% | 18.5% | 18.6% | 17.3% |
| Coca Cola                      | 32.1%  | 27.7% | 26.9% | 29.9% | 32.2% | 26.4% | 25.7% | 27.6% |
| Huiyuan                        | 4.1%   | 3.5%  | 3.4%  | 3.8%  | 4.8%  | 3.5%  | 3.5%  | 4.1%  |
| Wahaha<br>Source: Company data | 5.6%   | 6.6%  | 6.3%  | 5.7%  | 4.8%  | 5.6%  | 5.4%  | 4.7%  |



# Appendix 1

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## Additional information available upon request

| Disclosure checklist |         |                       |            |
|----------------------|---------|-----------------------|------------|
| Company              | Ticker  | Recent price*         | Disclosure |
| Tingyi               | 0322.HK | 17.78 (HKD) 23 Mar 15 | 14         |

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## Historical recommendations and target price: Tingyi (0322.HK) (as of 3/23/2015)





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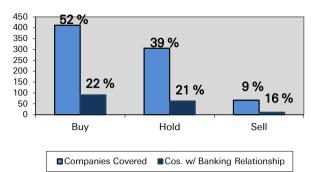
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