JPM-pp1

Asia Pacific Equity Research

20 March 2015

Underweight

Price: HK\$15.06 19 Mar 2015

Price Target: HK\$15.50 PT End Date: 31 Dec 2015

China Resources Enterprise (291 HK)

HK\$1.36bn loss in 4Q14 alone; slightly higher than expected but not a huge surprise given profit warning earlier

CRE announced HK\$794mn recurring net loss for FY14, which suggests HK\$1.36bn recurring net loss in 4Q14 alone with HK \$1bn loss at retail and HK\$280mn loss at the beer division. 4Q14 loss figure is worse than our estimate of HK\$1.23bn as the beer segment loss and headquarter expenses were higher than expected, while retail loss came in line. Given that the company had announced a profit warning earlier, we do not expect these figures to surprise the market.

For FY15, we expect CRE to report a HK\$ HK\$170mn recurring net loss. We expect HK\$1bn net loss from retail operations in FY15 compared to FY14 retail loss estimate of HK\$1.3bn. CRE will consolidate 12 months of Tesco losses in FY15 but at the same time we have started to build in some savings from: i) integration with Tesco; and ii) closure of some loss making stores. If these do not materialize, we will have downside risk to FY15 earnings estimates. With savings, we expect overall retail loss to narrow down in FY15; and for the beer segment we are looking for 9% sales and 17% earnings growth as we expect the market to go back to MSD volume growth. We rate CRE as UW as we see no catalysts in the future.

Table 1: CRE 2H14 results vs JPM estimates

| HKD mn | 2H13 | 2H14A | % chg y/y | 2H14E | Actual/Est |
|----------------------|--------|--------|-----------|--------|------------|
| Revenue | 74,556 | 85,358 | 14.5% | 87,420 | -2.4% |
| Gross profit | 19,338 | 21,063 | 8.9% | 22,717 | -7.3% |
| Operating profit | 2,355 | -807 | -134.3% | -847 | 4.7% |
| PBT | 2,568 | -656 | -125.5% | -895 | 26.7% |
| Net profit | 890 | -1,090 | -222.5% | -1,268 | 14.0% |
| Recurring net profit | 637 | -1,462 | -329.5% | -1,327 | -10.2% |
| Margins | | | | | |
| Gross margin | 25.9% | 24.7% | | 26.0% | |
| Operating margin | 3.2% | -0.9% | | -1.0% | |
| Tax rate | -34.7% | na | | na | |
| Net margin | 1.2% | -1.3% | | -1.5% | |
| Recurring net margin | 0.9% | -1.7% | | -1.5% | |

Source: J.P. Morgan estimates, Company data.

Table 2: CRE FY14 results vs JPM estimates

| HKD mn | FY13 | FY14A | % chg y/y | FY14E | Actual/Est |
|----------------------|---------|---------|-----------|---------|------------|
| Revenue | 146,413 | 168,864 | 15.3% | 170,926 | -1.2% |
| Gross profit | 37,373 | 42,445 | 13.6% | 44,099 | -3.8% |
| Operating profit | 4,789 | 1,717 | -64.1% | 1,677 | 2.4% |
| PBT | 5,046 | 1,841 | -63.5% | 1,602 | 14.9% |
| Net profit | 1,908 | -161 | -108.4% | -339 | 52.5% |
| Recurring net profit | 1,642 | -794 | -148.4% | -659 | -20.5% |
| Margins | | | | | |
| Gross margin | 25.5% | 25.1% | | | |
| Operating margin | 3.3% | 1.0% | 1.0% | | |
| Tax rate | -37.5% | -84.2% | -103.0% | | |
| Net margin | 1.3% | -0.1% | | -0.2% | |
| Recurring net margin | 1.1% | -0.5% | | -0.4% | |

Source: J.P. Morgan estimates, Company data.

Table 3: CRE 4Q14 revenue and net income breakdown

| HK\$mn | 4Q13 | 4Q14A | % chg y/y | 4Q14E | Actual/Est |
|----------------------------------|--------|--------|-----------|--------|------------|
| Turnover breakdown | | | | | |
| Retail and property | 23,347 | 27,329 | 17.1% | 27,452 | -0.4% |
| Beer | 5,584 | 5,096 | -8.7% | 5,267 | -3.2% |
| Beverage | 1,436 | 1,672 | 16.4% | 1,752 | -4.6% |
| Food processing and distribution | 3,894 | 4,117 | 5.7% | 5,252 | -21.6% |
| Intersegment | -288 | -407 | 41.3% | 165 | NA |

| Total | 33,973 | 37,807 | 11.3% | 39,889 | -5.2% |
|----------------------------------|--------|--------|----------|--------|--------|
| Recurring net income | | | | | |
| Retail and property | 35 | -1,066 | -3145.7% | -1,033 | -3.2% |
| Beer | -164 | -281 | 71.3% | -189 | -49.0% |
| Beverage | -23 | 86 | -473.9% | -8 | NA |
| Food processing and distribution | -48 | -43 | -10.4% | -28 | -54.9% |
| Unallocated corporate expenses | -74 | -57 | -23.0% | 30 | NA |
| Total | -274 | -1,361 | 396.7% | -1,227 | -10.9% |
| Recurring net margins | | | | | |
| Retail and property | 0.1% | -3.9% | | -3.1% | |
| Beer | -2.9% | -5.5% | | 2.7% | |
| Beverage | -1.6% | 5.1% | | 1.6% | |
| Food processing and distribution | -1.2% | -1.0% | | -0.5% | |
| Total | -0.8% | -3.6% | | -1.5% | |

Source: J.P. Morgan estimates.

Table 4: CRE 2H14 revenue and net income breakdown

| HK\$mn | 2H13 | 2H14A | % chg y/y | 2H14E | Actual/Est |
|----------------------------------|--------|--------|-----------|--------|------------|
| Turnover breakdown | | | | | |
| Retail and property | 47,267 | 56,911 | 20.4% | 57,484 | -1.0% |
| Beer | 16,916 | 16,007 | -5.4% | 16,178 | -1.1% |
| Beverage | 3,930 | 4,834 | 23.0% | 4,914 | -1.6% |
| Food processing and distribution | 7,065 | 8,451 | 19.6% | 9,586 | -11.8% |
| Intersegment | -622 | -845 | 35.9% | -742 | -13.9% |
| Total | 74,556 | 85,358 | 14.5% | 87,420 | -2.4% |
| Recurring net income | | | | | |
| Retail and property | 110 | -1,798 | -1734.5% | -1,765 | -1.9% |
| Beer | 585 | 344 | -41.2% | 436 | -21.2% |
| Beverage | 67 | 171 | 155.2% | 77 | 121.5% |
| Food processing and distribution | -18 | -62 | 244.4% | -47 | -32.6% |
| Unallocated corporate expenses | -107 | -117 | 9.3% | -29 | -306.8% |
| Total | 637 | -1,462 | -329.5% | -1,327 | -10.2% |
| Recurring net margins | | | | | |
| Retail and property | 0.2% | -3.2% | | -3.1% | |
| Beer | 3.5% | 2.1% | | 2.7% | |
| Beverage | 1.7% | 3.5% | | 1.6% | |
| Food processing and distribution | -0.3% | -0.7% | | -0.5% | |
| Total | 0.9% | -1.7% | | -1.5% | |

Source: J.P. Morgan estimates, Company data.

Table 5: CRE FY14 revenue and net income breakdown

| HK\$mn | FY13 | FY14A | % chg y/y | FY14E | Actual/Est |
|----------------------------------|---------|---------|-----------|---------|------------|
| Turnover breakdown | | | | | |
| Retail and property | 95,174 | 109,500 | 15.1% | 110,073 | -0.5% |
| Beer | 32,994 | 34,482 | 4.5% | 34,653 | -0.5% |
| Beverage | 7,305 | 9,891 | 35.4% | 9,971 | -0.8% |
| Food processing and distribution | 12,069 | 16,486 | 36.6% | 17,621 | -6.4% |
| Intersegment | -1,129 | -1,495 | 32.4% | -1,392 | -7.4% |
| Total | 146,413 | 168,864 | 15.3% | 170,926 | -1.2% |
| Recurring net income | | | | | |
| Retail and property | 734 | -1,359 | -285.1% | -1,326 | -2.5% |
| Beer | 943 | 761 | -19.3% | 853 | -10.8% |
| Beverage | 106 | 237 | 123.6% | 143 | 65.5% |
| Food processing and distribution | 53 | -134 | -352.8% | -119 | -12.8% |
| Unallocated corporate expenses | -194 | -299 | 54.1% | -212 | -41.2% |
| Total | 1,642 | -794 | -148.4% | -660 | -20.3% |
| Recurring net margins | | | | | |
| Retail and property | 0.8% | -1.2% | | -1.2% | |
| Beer | 2.9% | 2.2% | | 2.5% | |
| Beverage | 1.5% | 2.4% | | 1.4% | |
| Food processing and distribution | 0.4% | -0.8% | | -0.7% | |
| Total | 1.1% | -0.5% | | -0.4% | |

Source: J.P. Morgan estimates, Company data.

Investment Thesis

We believe CRE's weak earnings momentum in 3Q14 is likely to continue in 4Q14 as the food retail segment remains lacklustre and beer numbers are weaker than expected. For FY14, we now expect the company to report HK\$660mn recurring net loss which implies a HK \$1.2bn recurring net loss as of 4Q14, notably above the 3Q14 net loss figure of HK\$101mn as 4Q is a low season for beer (loss making)

and retail losses continue to impact overall earnings. We have increased our earnings estimates for FY15 for retail as we are now building some savings on the back of bigger integration with Tesco and we have further assumed that CRE will be looking to close down some its loss-making stores. If these do not materialize we will have downside risk to FY15 earnings estimates. As such as we are expecting HK \$170mn recurring net loss for FY15, out of this HK\$1bn is from retail operations (which will consolidate 12 months of Tesco losses). We continue to rate CRE as UW as we see no catalysts in the future.

Valuation

Our Dec-15 PT is HK\$15.50, based on our sum-of-the-parts valuation, in which we assign: 1) 6x EV/EBITDA to FY16E Retail discounted to FY15; 2) 22x P/E for Beer, 3) 15x P/E for beverages; 4) 10x P/E for food and 5) 10x P/E for property.

CRE: SOTP Valuation

| 2015E | Recurring earnings (EBITDA for | | Valuation (HK | % of Total |
|-----------------------------------|--------------------------------|---------------------------------------|---------------|------------|
| | retail) | Valuation Method | \$m) | Valuation |
| Retail* | | 6x EV/ EBIDTA for FY16E discounted to | | |
| | 1,820 | FY15E | 9,666 | 26% |
| Beer | 1,052 | 22x P/E | 23,139 | 62% |
| Beverage | 186 | 15x P/E | 2,791 | 7% |
| Food processing and distribution | 2 | 10x P/E | 19 | 0% |
| Property | 400 | 10x P/E | 4,000 | 11% |
| Net corporate interest & expenses | -212 | discounted at 10% | -2,118 | -6% |
| Total (HK\$m) | | | 37,497 | 100% |
| Price Target per share (HK\$) | | | 15.5 | |

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Risks to Rating and Price Target

Key upside risks to our rating and price targetinclude: 1) a faster-than-expected turnaround in NE China retail; 2) a faster-than-expected turnaround in the Tesco JV; 3) better-than-expected margin improvements from product mix in beer; and 4) sizeable M&A.

Key downside risks include: 1) further deterioration in retail margins from extended losses; 2) worsening competition in beverage; and 3) worsening competition in retail.

Consumer

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| | Date | Rating | Share Price (HK\$) | Price Target (HK \$) |
|--|-----------|--------|-----------------------|----------------------------|
| | 30-Apr-07 | OW | 26.90 | 32.80 |
| | 18-Jul-07 | N | 32.40 | 32.80 |
| | 27-Aug-07 | OW | 30.50 | 35.00 |
| | 31-Mar-08 | OW | 25.00 | 30.00 |
| | 21-Jul-08 | OW | 20.50 | 24.80 |
| | 04-Sep-08 | OW | 19.80 | 25.00 |
| | 20-Nov-08 | OW | 12.60 | 18.00 |
| | 06-Mar-09 | OW | 10.68 | 13.80 |
| | 01-Apr-09 | OW | 12.00 | 13.50 |
| | 22-May-09 | UW | 16.26 | 16.00 |
| | 03-Aug-09 | N | 19.38 | 22.30 |
| | 03-Sep-09 | OW | 18.60 | 21.40 |
| ttp://pps.com.com.ingrach.com.com.com/com.com/com.com/ | 30-Oct-09 | OW | 24.35 | 27.00 |
| ttp://gps-app.amer.jpmchase.net:6080/server/console/chart/? | 11-Nov-09 | N | 26.50 | 27.00 |
| hareClassId=502044&shareClassServerId=4&chartDesignation=1&actionType=C | 26-Mar-10 | N | 28.90 | 29.00 |
| Tarochasta – 5020 Frashar Goldssoor Vorra – Fashar Bosignation – Fadelion Frys | 27-Aug-10 | N | 31.55 | 32.00 |
| | 18-Nov-10 | N | 32.95 | 34.00 |
| | 06-Apr-11 | N | 32.60 | 28.00 |
| | 12-Oct-11 | N | 28.65 | 26.00 |
| | 14-Jan-12 | N | 27.90 | 24.50 |
| | 22-Mar-12 | N | 29.75 | 25.00 |
| | 16-May-12 | N | 27.95 | 24.50 |
| | 17-Aug-12 | N | 24.25 | 23.00 |
| | 21-Nov-12 | N | 26.25 | 22.50 |
| | 05-Feb-13 | NR | 27.20 | |
| | 19-Feb-14 | N | 23.30 | 21.00 |
| | 17-Apr-14 | N | 22.85 | 22.00 |
| | 26-May-14 | N | 23.90 | 20.00 |
| | 24-Sep-14 | N | 19.52 | 18.40 |
| | 16-Nov-14 | UW | 17.18 | 15.00 |
| | 25-Feb-15 | UW | 16.42 | 15.50 |

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|---|------------|---------|-------------|
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| IB clients* | 56% | 49% | 33% |
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